# PARENT EDUCATION IN THE NEONATAL INTENSIVE CARE UNIT:

# A COLLABORATIVE EFFORT TO DESIGN AND IMPLEMENT A PROCESS EVALUATION ACROSS MULTIPLE SITES AND SOURCES OF DATA

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## PRESENTATION OVERVIEW

- About the March of Dimes
- From the Literature
- Project Background
- Challenges Associated with Implementation and Evaluation
- Strategies Used to Enhance Collaboration
- Resulting Outcomes



# WHO WE ARE AND WHAT WE DO

# march of dimes



#### Community

Our programs help momsto-be have full-term pregnancies and healthy babies. Advocacy
We advocate
to help moms
and babies

We advocate to help moms and babies get care and services to improve their health.



#### Research

We research the serious problems that threaten our babies and work on preventing them



#### **Education**

Our websites provide the latest pregnancy health information in English and Spanish.



#### Support

We offer information and comfort to families with a newborn in intensive care.



# WHAT IS COLLABORATIVE EVALUATION AND RELATED APPROACHES?

## Collaborative evaluation:

"Engages key program stakeholders actively in the evaluation process...seeks involvement from all program stakeholders during all stages of the evaluation. A collaborative stance can strengthen evaluation results and increase the use of evaluation (O'Sullivan, 2004)

#### Model for Collaborative Evaluations

Identify the situation, Clarify the expectations, Establish a collective commitment, Ensure open communication, Encourage best practices, and Follow specific guidelines (Rodríguez-Campos, 2012)



# WHAT IS COLLABORATIVE EVALUATION AND RELATED APPROACHES?

## **Utilization-Focused Evaluation:**

"Evaluations should be judged by their utility and actual use; evaluators should facilitate the evaluation process and design any evaluation with careful consideration of how everything that is done, from beginning to end, will affect use."

(Patton, 2013)

Utilization-Focused Evaluation (U-FE) Checklist



## PROJECT BACKGROUND

# March of Dimes NICU Family Support®

## Goal:

Provide information and comfort to families with a baby in the neonatal intensive care unit

- Partnership with over 130 hospitals nationwide
- Parent/caregiver education is one of the main program components



# CHALLENGES ASSOCIATED WITH IMPLEMENTATION AND EVALUATION

- Lack of standardization in the program
- Newly redesigned program that had never been evaluated before
- Need for alignment between program goals and evaluation goals
- Large number of sites
- Data collection using multiple sources
- Evaluation use



# STRATEGIES USED TO ENHANCE COLLABORATION

**AND** 

# RESULTING OUTCOMES



# INITIAL DISCUSSIONS AND PLANNING

#### Parent education classes:

- A main program component for years, but...
- Prior to 2014, content and format determined by Specialists

## Program managers started getting questions from stakeholders:

#### **Specialists asked:**

What topics, Who should lead, How to increase attendance?

#### **Hospital Partners invested in the program asked:**

Led based on best practices, What guidance provided, Benefits compared to another type of education?

## So, program managers became interested in evaluation

- As internal evaluators, knew to approach us from the beginning
- Open to our suggestions and recommendations



# RESULTING OUTCOMES: INITIAL DISCUSSIONS AND PLANNING

## Part of the Team

# **Evaluators came together with Program Managers with an understanding that evaluation should be:**

- Developed alongside program and content development
- Informed by programmatic decisions and vice versa

#### **Need for Standardization**

- Must have consistency across sites in order to evaluate
- Priority shift to development of a standardized parent education program

## **Developed Purpose Statements**

For both the program and its standardized redesign, and the evaluation



# RESULTING OUTCOMES: INITIAL DISCUSSIONS AND PLANNING

## Parent Education:

To provide a framework to establish *consistency in the implementation* of parent education in NICUs

## **Evaluation:**

Identify best practices
around implementation of
each standardized parent
education class to guide
future implementation and
assure quality



# INTEGRATION OF EVALUATION WITH PROGRAM COMPONENTS

Program
Managers
Design
of New
Curriculum

- Evaluation team review
- Suggestions and revisions made to facilitate evaluation

Evaluators
Design
of Data
Collection
Tools

- Program manager review
- Methods chosen carefully to fit context, recognizing sensitive nature of NICU parent population



# RESULTING OUTCOMES: INTEGRATION OF EVALUATION WITH PROGRAM COMPONENTS

## Five NICU Family Support standardized parent education topics:

- Caring for Your Baby in the NICU
- Caring for Your Baby at Home
- Infant Nutrition
- Close to Me<sup>®</sup> (Skin-to-Skin/Kangaroo Care)
- Caring for Your Family Means Caring for Yourself

## Each topic area has:

#### **Standards**

Appropriate speakers

Learning objectives and key messages

Recommended activities, materials, and conversation ideas

#### **Tools to Support the Speaker**

Guidelines sheet, speaking points, and bibliography for further reading

#### **Evaluation Tools**

Session Report Attendee Assessment Form Speaker Evaluation Form



# RESULTING OUTCOMES: INTEGRATION OF EVALUATION WITH PROGRAM COMPONENTS

#### From *Guidelines* sheet

#### **Speaker:** Appropriate speakers include:

- NICU Nurse
- NICU Family Support Specialist
- Nurse Practitioner
- Patient Educator
- Physician

## From Session Report

#### Select speaker primary role: (mark only one choice)

- Nurse
- Nurse Practitioner
- Patient Educator
- Physical Therapist
- Occupational Therapist
- Speech Therapist
- Social Worker
- Case Manager/Discharge Planner
- Lactation Consultant
- Nutritionist
- Physician
- NFS Specialist
- Other, please specify:

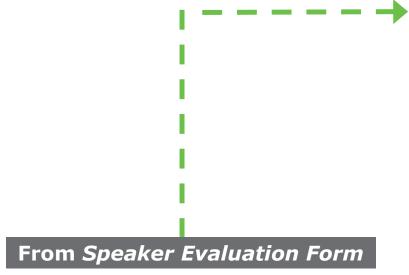
#### Check if provided to Speaker:

- Guidelines
- Speaker Information
  Supplement

#### Select speaker's highest degree:

- High school or less
- Some college but no degree
- Associate's degree
- Bachelor's degree
- Master's degree or above

# RESULTING OUTCOMES: INTEGRATION OF EVALUATION WITH PROGRAM COMPONENTS



Please rate how much you agree or disagree with the following statements about the Caring for Your Baby in the NICU parent hour.

The objectives were clear
I felt prepared to lead the session
I understood the expectations for what information I was supposed to cover
The materials provided were adequate

#### From Attendee Assessment Form

For this parent hour, how satisfied or dissatisfied are you with the....

Presentation style of the speaker.....

Speaker's skill explaining the information.......

Overall quality of the class.....

# RESULTING OUTCOMES: INTEGRATION OF EVALUATION WITH PROGRAM COMPONENTS

#### From Guidelines sheet

**Learning objectives:** As a result of participating in this Parent Hour, participants will be able to:

- Discuss proper hand hygiene
- Identify at least three ways they can be involved in their baby's care
- Identify at least three sources of support and guidance while in the NICU

#### Key messages:

- Class is part of March of Dimes NICU Family Support
- Discuss your hospitals policy on handwashing, including when to use soap/water and hand sanitizer
- Discuss other policies including visitation, family participation in rounds/change of shift, cell phone usage, etc.
- Families are a key member of the NICU team. They can be involved in their baby's care by holding, kangaroo care, bathing, changing diapers, asking questions and participating in rounds (if available)
- Resources for support include March of Dimes NICU Family Support Specialist, hospital social worker, chaplain, nursing staff, and Share Your Story.

#### Recommended activities:

- Tour of NICU
- Practice hand washing
- Explain Parent Care Kit contents
- Provide demonstration of Share Your Story website

#### Recommended materials:

- Refer families to NICU Family Support admission materials
  - NICU: a guide a glossary (28-2261-08), or
  - In the NICU for a Shorter Stay: A guide for parents (28-2640-12)
- Close to Me SM fliers (28-2431-09)
- Share Your Story fliers (28-2267-08)
- NICU Family Support calendars

# RESULTING OUTCOMES: INTEGRATION OF EVALUATION WITH PROGRAM COMPONENTS



#### Learning Objectives

Check if covered during the session:

- Discuss proper hand hygiene
- Identify at least three ways they can be involved in their baby's care
- Identify at least three sources of support and guidance while in the NICU

#### Key Messages

Check if covered during the session:

- Class is part of March of Dimes NICU Family Support
- Discuss your hospitals policy on hand washing, including when to use soap/water and hand sanitizer
- Discuss other policies including visitation, family participation in rounds/change of
- shift, cell phone usage, etc Families are a key member of the NICU team. They can be involved in their baby's
- care by holding, kangaroo care, bathing, changing diapers, asking questions and participating in rounds (if available)
  - Resources for support include March of Dimes NFS Specialist, hospital social worker, chaplain, nursing staff, and Share Your Story

Recommend	led Activities
Check if conduc	ted durina the session

- Tour of NICU
- Practice hand washing
- Explain Parent Care Kit contents
- Provide demonstration of Share
- Your Story website

#### Materials

Check if used during the session:

#### Recommended:

- NICU: a guide a glossary (#28-2261-08)
- In the NICU for a Shorter Stay: A guide for parents (#28-2640-12)
- Close to Me fliers
- (#28-2431-09)
- Share Your Story fliers (#28-2267-08)
- NICU Family Support calendars

Locally-Produced Materials:

Specify:

# If checked, rate how much each enhanced the session: 1 = Did not enhance session at all → 5 = Enhanced session a great deal

#### From Attendee Assessment Form

How much did you *learn* about each of the following topics during this parent hour?

The recommended way to clean your hands
This NICU's rules on family participation and visiting
Ways to be involved in your baby's care in the NICU
Where to go for support
Overall on caring for your baby in the NICU

# FIELD TRAINING

All training elements were co-led by the program managers and the evaluation team, and all instructional materials were written to promote implementation of the curriculum with evaluation as an integrated component

- Workgroup Pilot
- Webinar Series
- Getting Started Guide
- Management Tool
  - Spreadsheet for tracking classes, speakers, attendance and IDs



# RESULTING OUTCOMES: FIELD TRAINING

## Buy-In From Sites

#### **Clear expectations around:**

- Program implementation
- Purpose and importance of the evaluation

# Open Line of Communication

Evaluators to sites and vice versa

## Successful Shift to a Standardized Curriculum

## Following one year of implementation:

- 92.7% of sessions planned with a recommended speaker
- Speakers received tools to help them lead the class 89.0% of the time
- All Learning Objectives covered at 91.3% of classes
- Any recommended curriculum item used at 79.5% of classes



# DATA QUALITY MONITORING

# Two main goals

- Ensure all sites are compliant in program implementation and data reporting
- Minimize errors in ID assignment that would prevent three data sources from linking to one another

#### Process

# Data examined on a quarterly basis and shared with program managers in order to:

 Communicate with all sites individually summarizing participation using evaluation data compared to administrative program data already collected



# RESULTING OUTCOMES: FIELD TRAINING AND DATA QUALITY MONITORING

# Identification of Issues Early

## **Prompted us to:**

- Offer additional webinars with reminders driven by common mistakes
- Work one-on-one with sites when necessary for revisions to data

## Creation of a Linked Dataset

# To be used in analysis for the identification of best practices around implementation of parent education:

- One year of implementation (Sessions held July 2014 June 2015)
- Data received from 72 hospitals distributed across:
  - 46 states, District of Columbia, and Puerto Rico
- Three data sources



# RESULTING OUTCOMES: FIELD TRAINING AND DATA QUALITY MONITORING

72 Hospitals

Sessions Held: 1,608

Attendees: 6,059

Attendee Responses Received: 4,521

Response rate: 74.6%

Speakers: 349

Speaker Responses Received: 244

Response rate: 69.9%

#### Linked Dataset (all three forms)

66 Hospitals

Sessions Held: 951

Number of Attendees: 3,878; Attendee Responses: 3,117

Response rate: 80.4%

Speaker Responses: 213

Data Excluded:

Session forms, 40.9%; Attendee forms, 31.1%; Speaker forms, 12.7%

#### Linked Dataset (two forms only)

70 Hospitals

Sessions Held: 1,352

Number of Attendees: 5,383;

Attendee Responses: 4,374

Response rate: 81.3%

Speaker Responses: 0

Data Excluded:

Session forms, 15.9%; Attendee forms, 3.3%;

Speaker forms, 100.0%

# DATA SHARING AND REPORTING

# Monthly Meetings

- Evaluation team and program managers
- Sometimes also included additional field managers

#### Used as a venue to:

- Present and discuss preliminary data
- Talk about relevant implementation issues in relation to the data

# Flexible Analysis and Reporting Plan

# Developed in conjunction with program and evaluation goals, and:

- Feedback from program managers to drive direction of analysis and reporting needs
- Evolution over time based on initial and continued sharing of results



# RESULTING OUTCOMES: DATA SHARING AND REPORTING

Defined Outcomes: Three Primary Variables

Increased Attendance
Perceived Parent Learning and Knowledge Change
Increase in Parenting Confidence

Identify the factors that are associated with better outcomes

## Descriptive Results

Average number of attendees per session: 4.1

## **Attendees reported:**

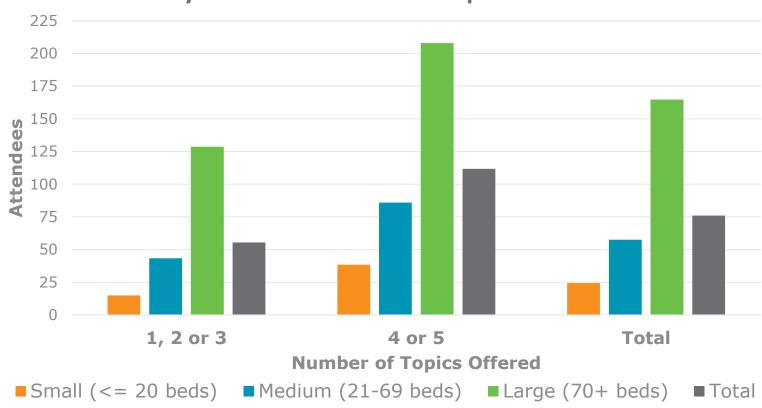
Learning a lot overall on the topic: 77.5%

Increased confidence as parent or caregiver: 84.9%



# RESULTING OUTCOMES: DATA SHARING AND REPORTING

# Average Total *Attendance* for One Year by Unit Size & Number of Topics Offered





# RESULTING OUTCOMES: DATA SHARING AND REPORTING

# Categorizing Classes by Level of Standardization

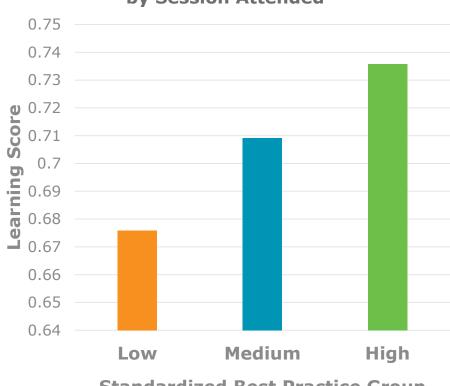
## Individual implementation factors grouped together:

- Specialist should attend the class
- Speaker should receive the Guidelines
- A repeat speaker should be used
- All Key Messages should be covered
- Any recommended curriculum item should be used
- Topic-specific items (particular material or activity should be used)



# RESULTING OUTCOMES: DATA SHARING AND REPORTING

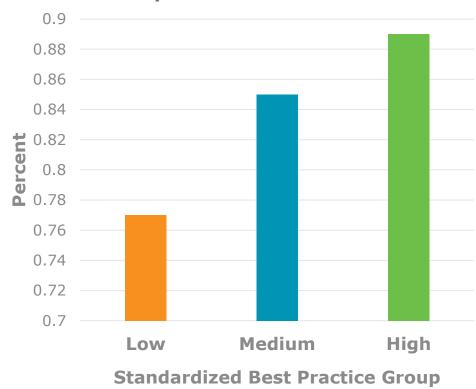
# Average *Learning* Scores of Attendees by Session Attended



#### **Standardized Best Practice Group**

ANOVA, p<.001

# Attendees Whose *Confidence* Increased by Session Attended



ANOVA, p<.001



## **CONCLUSIONS**

## This project demonstrates:

Incorporating needs of stakeholders

Overcoming *challenges* of data collection across multiple sites and data sources

The feasibility and benefits of a fully *integrated* evaluation aligning directly with *program goals* 

Provision of meaningful *feedback* to program designers for determining driving factors of success

Promoting evaluation *use* for decisions about future implementation



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