

THE
UNIVERSITY
OF RHODE ISLAND
DEPARTMENT OF
PSYCHOLOGY

*Choices for Using Assessment to
Transform General Education in Higher
Education*

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A Play in Three Acts

- Prologue: Context at URI
- Act I
 - Choices for getting started on Gen Ed assessment
 - Early findings
- Act II
 - Choices for assessment in transition toward a new gen ed program
 - Findings over two years of a first-year seminar pilot
- Act III
 - Choices while heading into the new program

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Setting the Scene: The Context at URI

- Mid-sized public university (15,000)
- 8 colleges in addition to Arts & Sciences = multiversity
- “General education” program last altered in 2004 with “integrated skills” – structure unaltered for 20 years
- New “cognitive” learning outcomes established in 2005
- New Provost and President express displeasure with complex, unpopular, out-of-date requirements
- Work on revision of general education begins 2008
- New “Learning Outcomes Oversight Committee”

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Choices for Assessment

1. Program

- Boundaries; Focus -- What is the “independent variable”

2. Client

- Whose decisions will be informed (targets for reporting)
- Who has a role in design of questions, methods, analysis

3. Outcomes

- Definition
- Selection for study

4. Sample

- Students, courses
- Aims for generalizability

5. Evidence (measurement methods)

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Choices for Assessment: Act I

- Retro-fitting learning outcomes to the existing program:
 - Standing general education committee vs. blue-ribbon committee
 - SAGE (Subcommittee on Assessment of Gen Ed) is born
- Focusing learning outcomes
 - Skills (e.g. writing, speaking) vs. core knowledge areas (e.g. natural sciences)
- Sampling
 - (courses; assignments; direct-indirect)
- Reporting early findings – external accountability
 - General education committee vs. LOOC vs. faculty senate vs. RI OHE

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Approved General Education Learning Outcomes at URI

• General Education Cognitive Learning Outcomes

In academic and non-academic settings, with respect to fine arts and literature, humanities and letters, the natural sciences, and the social sciences, students will be able to:

- **Identify** basic concepts, theories, and developments;
- **Recognize** issues, as well as aesthetic and literary elements and forms;
- **Ask** questions appropriate to the modes of inquiry;
- **Collect** information relevant to the questions raised; and exhibit
- **Analyze** the information in order to address the questions or solve problems

• General Education Integrated Skills

Each course in General Education must also incorporate opportunities for students to practice three (3) or more of the following skills:

Reading complex texts	Using quantitative data
Writing effectively	Using qualitative data
Speaking effectively	Demonstrating information literacy
Examining human differences	Engaging in artistic activity



Choices for Assessment: Act I

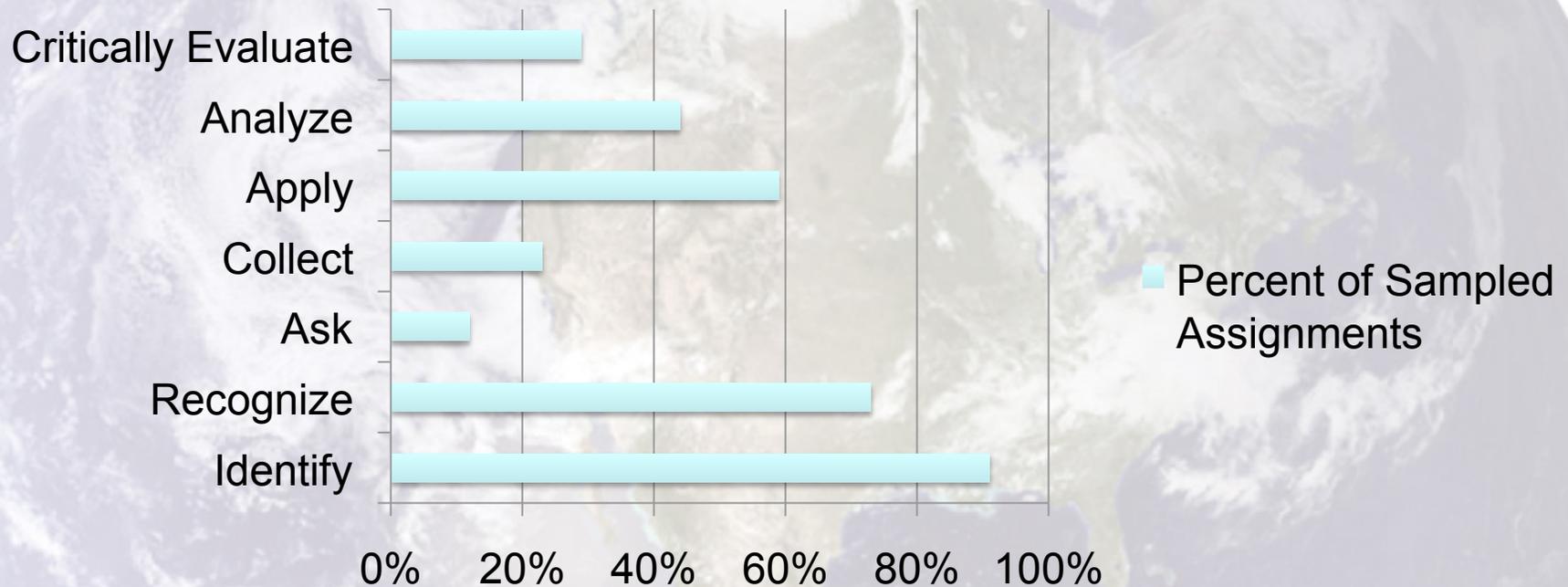
- Sample from Fall 2007 general education courses
 - Stratified by size and core knowledge area
- Indirect (self-report): Students surveyed at the end of the semester
 - approximately 173 sections were invited
 - 105 participated, yielding 3,609 student responses
- Direct (student work sample):
 - 55 assignments were submitted by instructors from 50 sections
 - Moving from outcomes to rubrics; both assignments and student work were sampled for intensive development of a coding scheme representing our learning outcome aspirations

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Illustrative Findings from the Assignment Sample

Cognitive Learning Outcomes



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End of Act I: Support for Assessment of General Education Hits a Roadblock

- Survey of department chairs in fall 2009:
 - General education outcome objectives are complementary to our objectives for the major (44% agree)
 - University-wide objectives for students' learning outcomes are specified, measured, and reported on a regular basis (0% agree)
- Faculty Retreat sponsored by Provost:
 - General education is not working
 - Requirements are too complicated, not well justified, out-of-date
 - Technical programs (like Engineering) can't fit them in
- Faculty Senate: create a revitalized program!

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Choices: Act II

- Where to focus, what to sample, in a time of transition?
- Methods: formative vs. summative
- Aiming at a primary client for assessment results:
 - Grand Challenge Task Force
 - Gen Ed Committee
 - Faculty Senate
 - Learning Outcomes Oversight Committee
 - RI Office of Higher Education

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Choices: Act II

What to Assess for a Program in Transition?

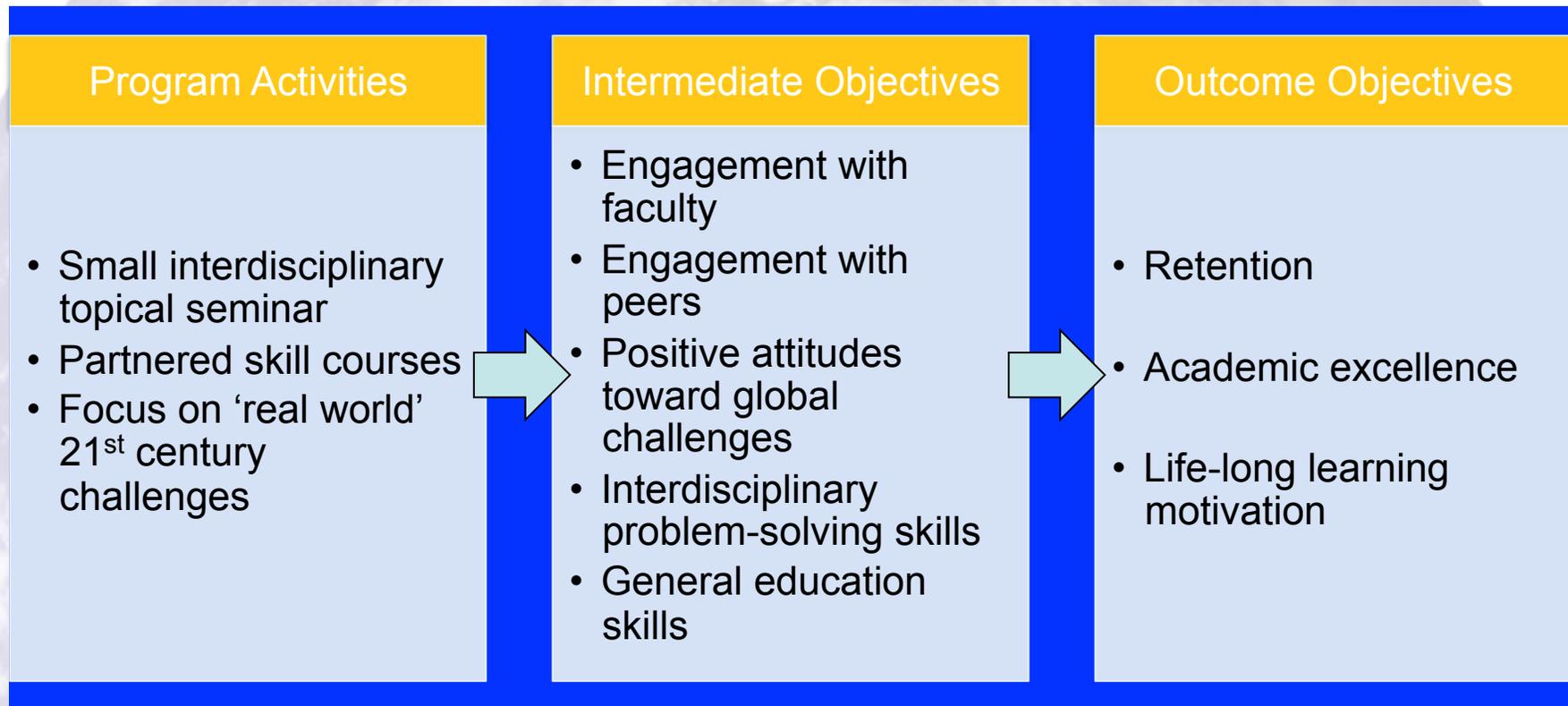
SAGEs pick “Grand Challenge” first-year seminars as a bridge:

- Approved for existing general education
- Small (25 student maximum)
- Interdisciplinary “global challenge” themes
- Paired with “skills” courses (writing, oral communication)
- Drawing on “senior faculty” for instructors

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Logic Model for Grand Challenge Initiative



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Assessment Measures for Grand Challenge

Faculty Focus Groups

- (7 in yr 1; 4 in yr 2)
- Challenges in teaching 1st-year students
- Meaning and challenges of “interdisciplinary” teaching
- Success in achieving learning outcome objectives
- Role of peer mentors and difficulties with this model (year 2)

Artifacts

- Course syllabi (28 in first round)
- learning outcomes chosen
- Rank of instructors
- Integration with paired “skills” courses

Student Survey

- Year 1: 319 students in 20 of 28 sections
- Year 2: 422 students in 27 of 30 sections
- Items covered
 - Bonding to instructor and peers
 - Appreciation of global challenges & interest in continuing to work on them
 - Perception of improved skills in interdisciplinarity
 - Value of connection to skills course

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Assessment Measures cont'd

Student Work Samples

- assignment, rubric, student work, & cover sheet
- “drop box” for pdfs
- Year 1: 17/28 submitted work; 10 submitted all 4 pieces
- Year 2: 21/30 submitted work; 14 submitted all 4 pieces

Peer Mentor Survey (year 2)

- 16 faculty mentors; 11 mentees
- After the end of the course
- On-line survey of:
 - Amount and nature of contact
 - Utility of the relationship
 - Problems and barriers
 - Suggestions for improvements

Institutional Research

- Demographic comparisons of GCH students to remaining first-year students
- Academic Excellence (GPA in subsequent semesters)
- Retention to following fall term

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Choices We Made

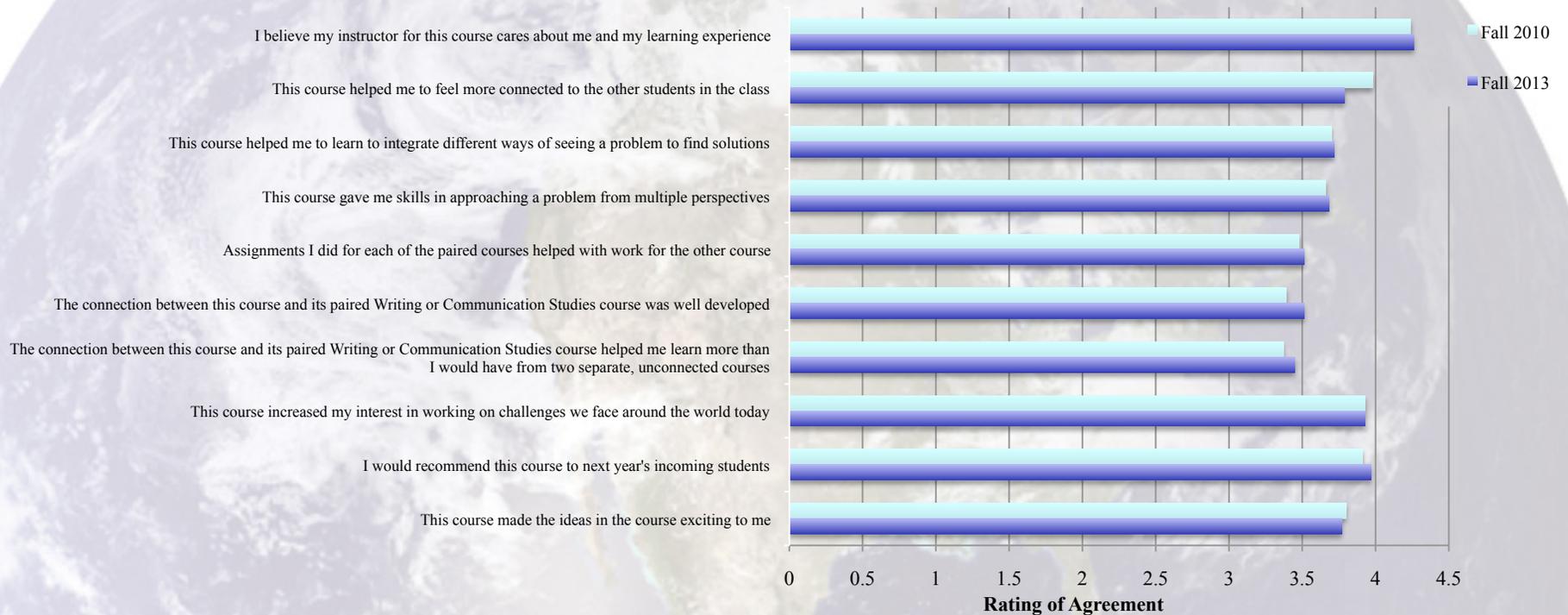
- Stay with existing gen ed outcomes
- Emphasize formative data to guide policy formation for the new program
- First-year seminar as opportunistic
- Clients for assessment results can include the instructor community

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Illustrative Results: Student Survey

Student Perceptions of Grand Challenge Courses



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Using the Results over Two Years

- Choices for feedback on the Grand Challenge Assessment
 - Special Grand Challenge Task Force (policies for next year of the freshman seminar program)
 - Faculty Senate: More about implementation success than effects
- General Education Committee:
 - Copied in on the assessment reports
 - Overlapping membership informing deliberations on the new program
- Learning Outcomes Oversight Committee:
 - Is gen ed assessment happening? Direct evidence yet?

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General Education Policy: It's All About Learning



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Results-Changing the Structure?

- Small topical classes for freshmen
 - Work well for bonding, chances for engagement with challenging assignments, good feedback
 - Expensive; retention and GPA were not improved
 - Departments can't sustain with senior faculty
 - First-year homogeneity has a significant down-side
 - Do not replace required pre-reqs for majors
- Linking skills courses to core knowledge courses
 - Effort to build positive collaboration prohibitive
 - Scheduling restricts access to certain majors

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Conclusions-Changing the Structure?

- Letting outcomes drive the requirements
 - New shared vision on general education committee
 - Recognition of role of course application process
 - Plan for on-line interactive application with guidance, examples, clear links from chosen outcomes to assignments
- Model rubrics for gen ed outcomes
 - Workshops with key discipline representation
- “Interdisciplinary” via multi-course conversations
 - A step too far? Even team-teaching too much?

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Choices: Act III

Next Steps

- Connect SAGE to the Gen Ed Committee more fully (client shift)
- Direct evidence (shift) choice considerations
 - Linked to both old and new requirements
 - Efficient to collect (collaboratively developed/adapted rubrics used by instructors)
 - Partnerships with programs that care about outcomes
- Assessment focus (shift): skills, e.g.:
 - Information Literacy
 - Writing
 - Quantitative Reasoning

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Choices for Assessment: Summary

Choice	Act I	Act II	Act III
Program	Core Knowledge Areas	First-year Seminars	Skills Requirement
Client	State Higher Education Authority	State; Faculty Senate; Task Force; Instructors	General Education Committee; State; Accrediting Association
Outcome	Higher-order Cognitive	Implementation; Cognitive; Motivational	Skills
Sample	Stratified Random Gen Ed Courses	All Seminars in the Program	Volunteer Skills Instructors
Evidence	Direct: Late-semester assignment	Direct: grades, retention Indirect; focus groups, student survey	Direct: Rubrics applied to instructor-selected assignments

