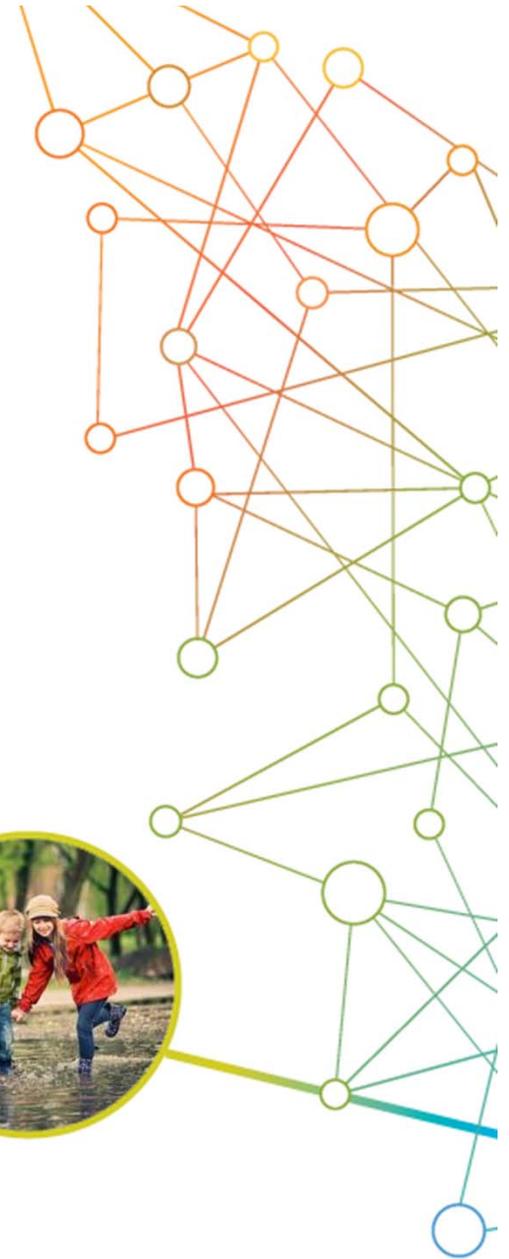


A Demonstration of Dashboard Use for Evaluation of Programs in Translational Health Sciences



Adam S. Davidson, Director of Program Operations

Jennifer Sprecher, Director of Lean Performance

Julie T. Elworth, Director of Evaluation

Relevance

To share knowledge about the purpose, design, and implementation of dashboards as they contribute to the evaluation process of the CTSA's.

Outline for CTSA Dashboards

1) Define

2) Basic Features

3) Advanced Features

- Highlight problems & successes
- Rolling up (aggregating) information

Dashboards

- SmartSheet is a software as a service or SAAS
- Other: Taskworld (SAAS)

Definition of a Dashboard

The "dashboard" is often displayed on a web page which is linked to a database that allows the report to be constantly updated.

From: [https://en.wikipedia.org/wiki/Dashboard_\(business\)](https://en.wikipedia.org/wiki/Dashboard_(business)) October 25, 2018.

The Use of Dashboards for CTSA Evaluations

Evaluation:

- Mark successes
- Identify problems
 - that may require more evaluation data

Program Management:

- Increase cross-functional understanding & education
- Reduce cost & labor associated with core processes

Common Evaluation Framework

- 1) Design Logic Model
- 2) Collect data
- 3) Analyze data
- 4) Interpret results
- 5) Write recommendations

Real-time Dashboard Evaluations

- 1) Final output style is chosen
- 2) Intermediate data collection mechanisms are created that analyze raw figures
- 3) Primary input of raw data

Pilot Award Dashboard



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Pilot Translational & Clinical Studies

10/25/18
Today's Date

Primary Contact

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adamdav@uw.edu / www.iths.org

Current Period of Performance (2018 Cohort)

March 1, 2018 - February 28, 2019 UPDATED MONTHLY

2018 Overall

42
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Wilson

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Sherm...

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2019-2020 Cohort

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|------------|------|------------------|
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| CIA | 54 | 37 |
| RIA | 12 | 6 |

LOIs by Institution

| Institution | Count |
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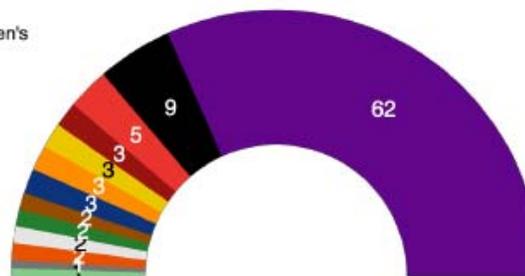
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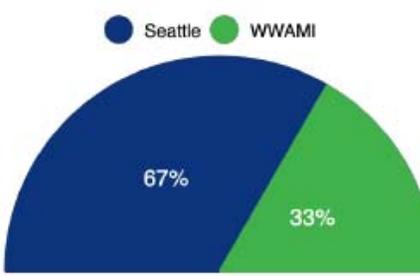
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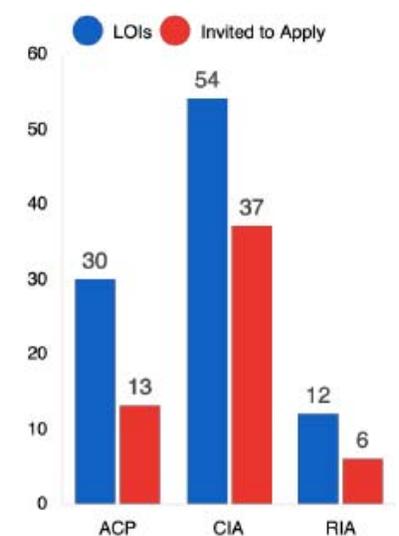
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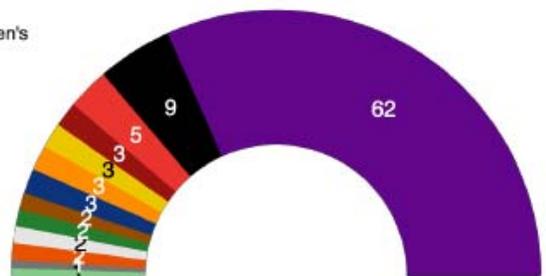
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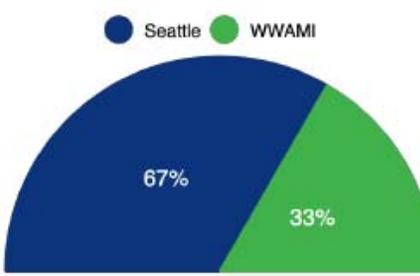
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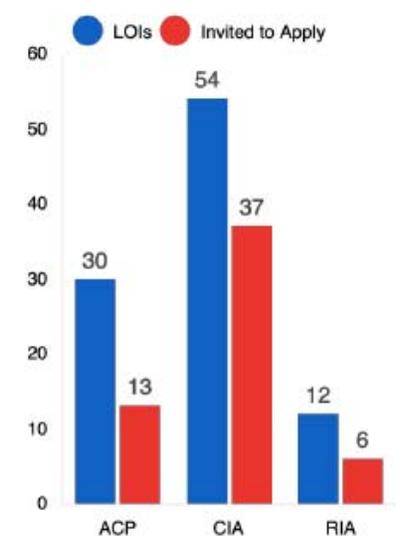
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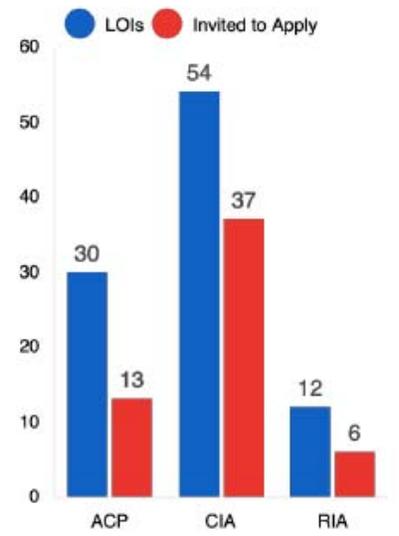
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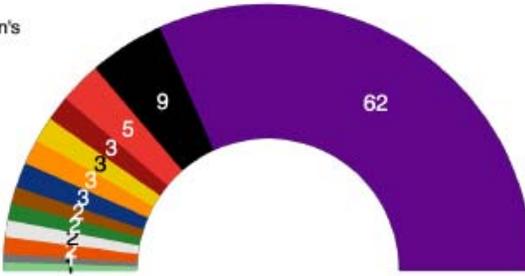
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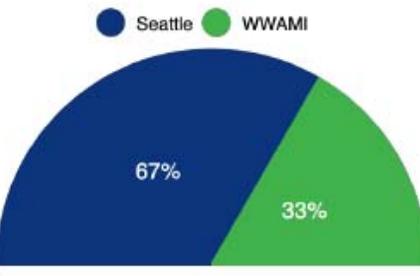
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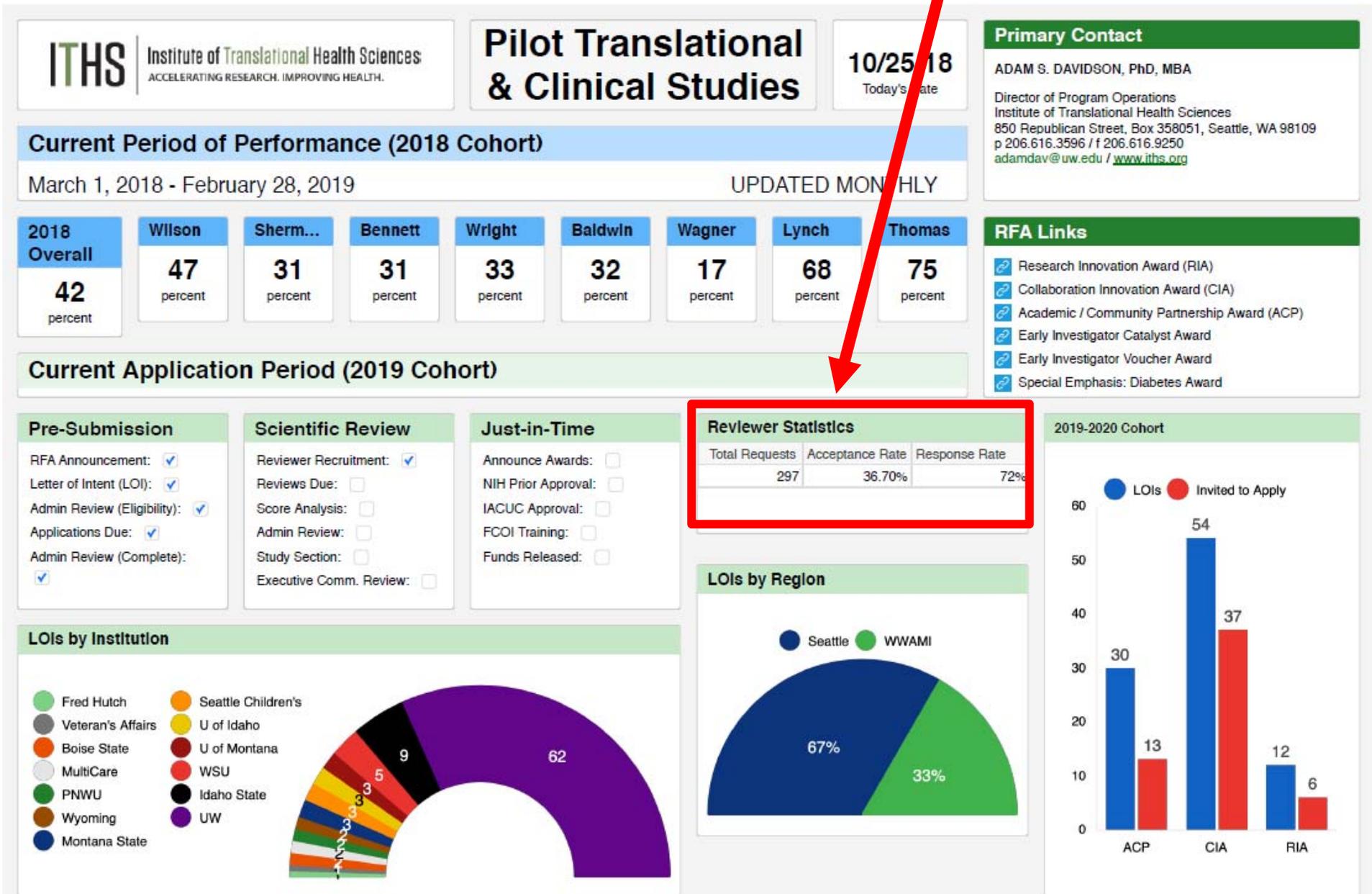
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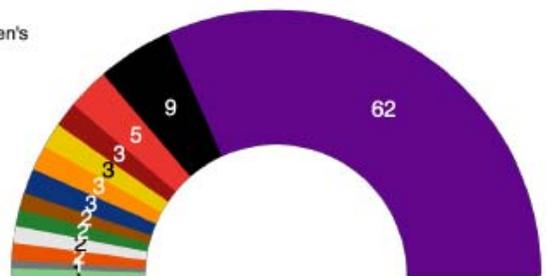
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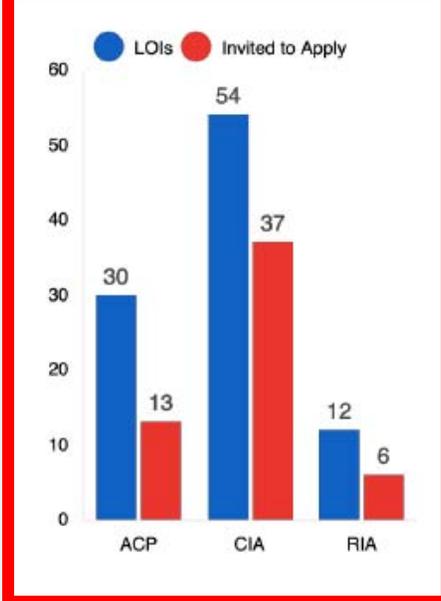
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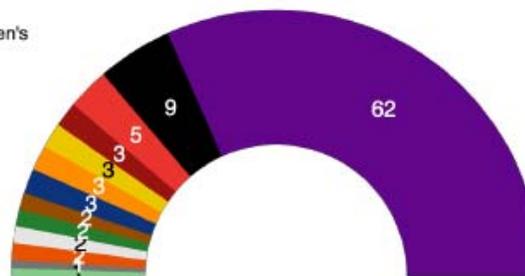
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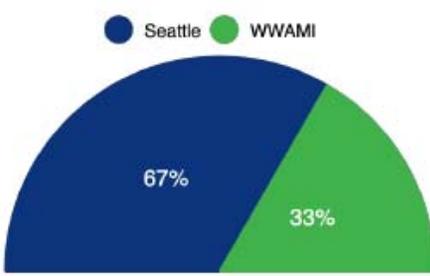
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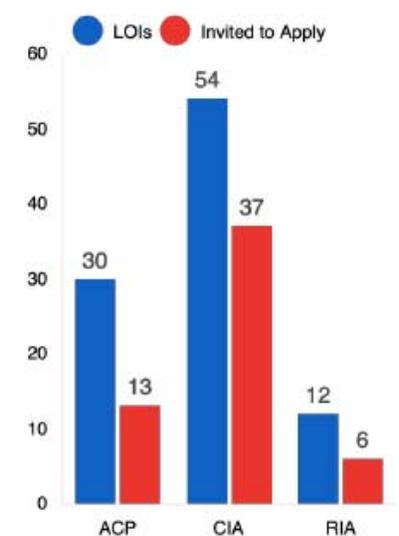
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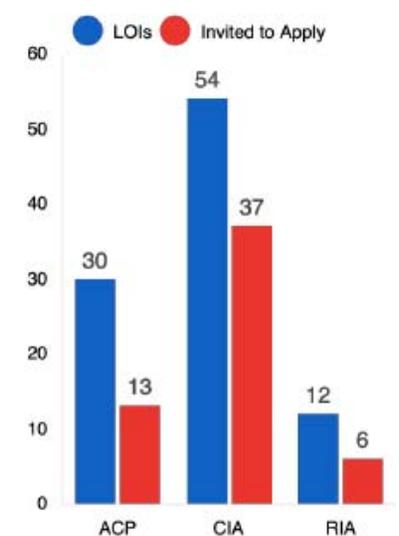
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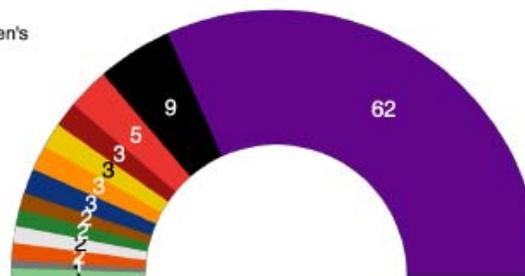
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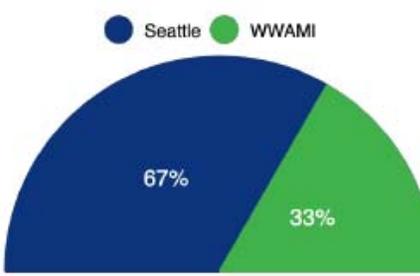
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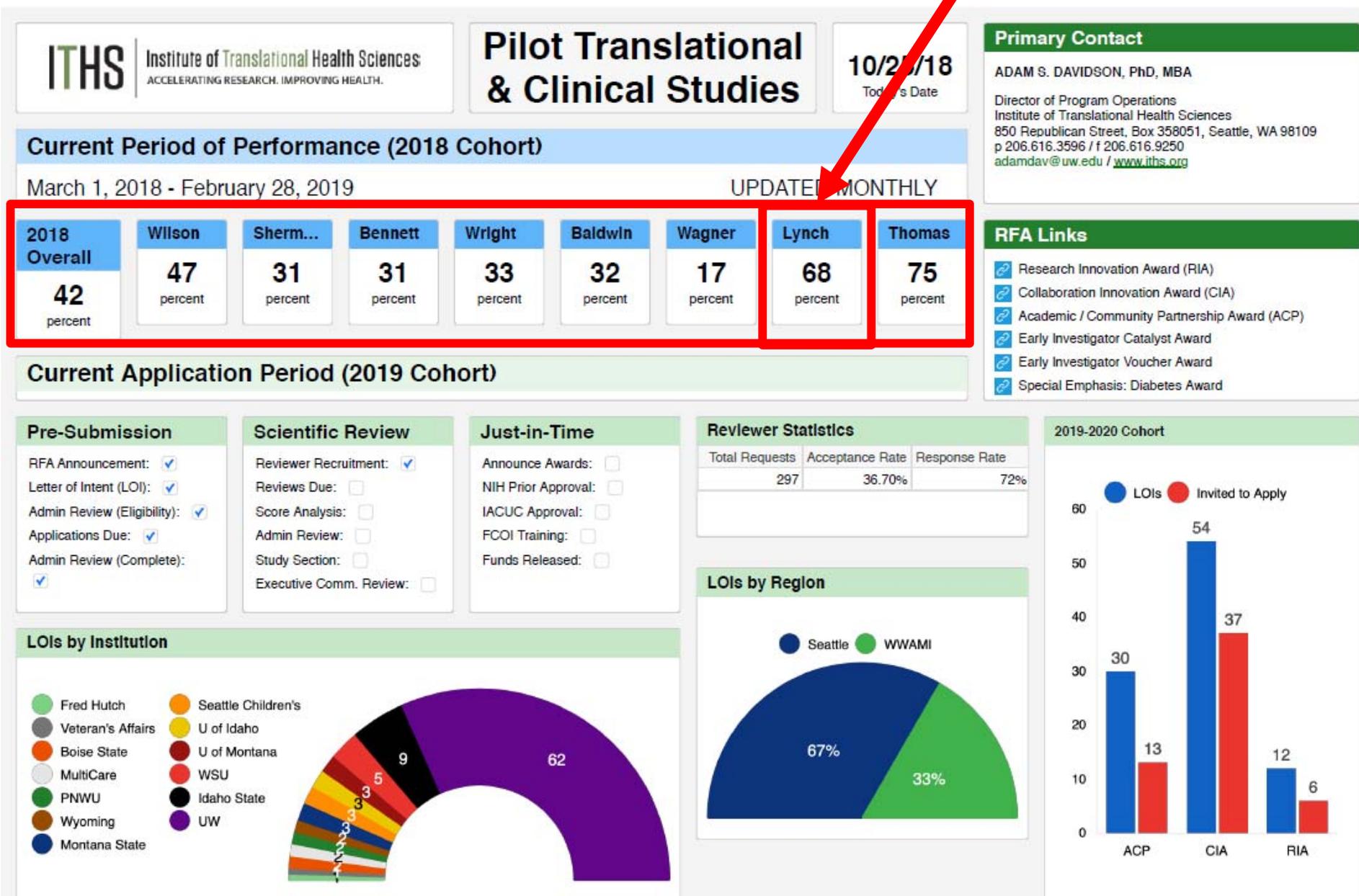
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Pilot Award Dashboard (continued)



Pilot (Lynch) Sheet 1

| Done | Percent Done | Milestones & Sub-tasks | Assigned to: | Start Date | Due Date |
|-------------------------------------|--------------|---|--|------------|----------|
| <input type="checkbox"/> | | Please update at the end of each month. | | | |
| <input type="checkbox"/> | | 2018-2019 ITHS Pilot Award | | 03/01/18 | 02/28/19 |
| <input type="checkbox"/> | 0 | - Period of Performance | | 03/01/18 | 02/28/19 |
| <input type="checkbox"/> | 0 | - MILESTONE #2: Health fair implementation | M. Lynch | 03/01/18 | 02/28/19 |
| <input checked="" type="checkbox"/> | 0 | Site-selection | M. Lynch | 03/01/18 | 03/31/18 |
| <input checked="" type="checkbox"/> | 0 | Recruitment of ancillary services-12 | M. Lynch | 03/01/18 | 03/31/18 |
| <input checked="" type="checkbox"/> | 0 | Health fair implementation | M. Lynch | 03/01/18 | 05/31/18 |
| <input type="checkbox"/> | 0 | - MILESTONE #3: Analysis and Publication | M. Lynch | 03/01/18 | 02/28/19 |
| <input type="checkbox"/> | 75 | Uptake and acceptability analysis | M. Lynch | 03/01/18 | 07/31/18 |
| <input type="checkbox"/> | 50 | Costing analysis | M. Lynch | 03/01/18 | 07/31/18 |
| <input type="checkbox"/> | 75 | KII analysis | M. Lynch | 03/01/18 | 07/31/18 |
| <input type="checkbox"/> | 15 | Manuscript writing and publication | M. Lynch | 08/01/18 | 02/28/19 |
| <input type="checkbox"/> | 0 | - MILESTONE #4: Dissemination | M. Lynch | 06/01/18 | 09/30/18 |
| <input checked="" type="checkbox"/> | 0 | Dissemination Planning | M. Lynch | 06/01/18 | 07/31/18 |
| <input checked="" type="checkbox"/> | 0 | Dissemination | M. Lynch | 08/01/18 | 09/30/18 |
| <input type="checkbox"/> | 0 | - MILESTONE #5: R01 Application | M. Lynch | 08/01/18 | 01/31/19 |
| <input checked="" type="checkbox"/> | 0 | Preliminary Analysis (Milestone 3) | M. Lynch | 08/01/18 | 09/30/18 |
| <input type="checkbox"/> | 0 | Preparation of R01 Application | M. Lynch | 09/01/18 | 12/31/18 |
| <input type="checkbox"/> | 0 | Submission | M. Lynch | 01/01/19 | 01/31/19 |
| <input type="checkbox"/> | | Project Close-out Reminder |  Adam Davic | 02/17/19 | 02/17/19 |
| <input type="checkbox"/> | | Final Project Summary (sent to you via REDCap) | M. Lynch | 03/31/19 | 03/31/19 |

Pilot – Sheet 2

| Done? | percent | Task | PI | Calc |
|-------|---------|--|----------|----------|
| | 68 | Lynch | | 67.91667 |
| | 0 | MILESTONE #2: Health fair implementation | M. Lynch | 0 |
| true | 0 | Site selection | M. Lynch | 100 |
| true | 0 | Recruitment of ancillary services 12 | M. Lynch | 100 |
| true | 0 | Health fair implementation | M. Lynch | 100 |
| | 54 | MILESTONE #3: Analysis and Publication | M. Lynch | 53.75 |
| | 75 | Uptake and acceptability analysis | M. Lynch | 75 |
| | 50 | Costing analysis | M. Lynch | 50 |
| | 75 | KII analysis | M. Lynch | 75 |
| | 15 | Manuscript writing and publication | M. Lynch | 15 |
| | 0 | MILESTONE #4: Dissemination | M. Lynch | 0 |
| true | 0 | Dissemination Planning | M. Lynch | 100 |
| true | 0 | Dissemination | M. Lynch | 100 |
| | 0 | MILESTONE #5: R01 Application | M. Lynch | 0 |
| true | 0 | Preliminary Analysis (Milestone 3) | M. Lynch | 100 |
| | 0 | Preparation of R01 Application | M. Lynch | 0 |
| | 0 | Submission | M. Lynch | 0 |

Pilot Award Sheets

Sheet 1

| Done | Percent Done | Milestones & Sub-tasks | Assigned to: | Start Date | Due Date |
|-------------------------------------|--------------|--|--------------|------------|----------|
| <input type="checkbox"/> | | Please update at the end of each month. | | | |
| <input type="checkbox"/> | | 2018-2019 ITHS Pilot Award | | 03/01/18 | 02/28/19 |
| <input type="checkbox"/> | 0 | Period of Performance | | 03/01/18 | 02/28/19 |
| <input type="checkbox"/> | 0 | MILESTONE #2: Health fair implementation | M. Lynch | 03/01/18 | 02/28/19 |
| <input type="checkbox"/> | 0 | Site selection | M. Lynch | 03/01/18 | 03/31/18 |
| <input checked="" type="checkbox"/> | 0 | Recruitment of ancillary services-42 | M. Lynch | 03/01/18 | 03/31/18 |
| <input checked="" type="checkbox"/> | 0 | Health-fair implementation | M. Lynch | 03/01/18 | 05/31/18 |
| <input type="checkbox"/> | 0 | MILESTONE #3: Analysis and Publication | M. Lynch | 03/01/18 | 02/28/19 |
| <input type="checkbox"/> | 75 | Uptake and acceptability analysis | M. Lynch | 03/01/18 | 07/31/18 |
| <input type="checkbox"/> | 50 | Dissemination | M. Lynch | 03/01/18 | 07/31/18 |
| <input type="checkbox"/> | 50 | Writing and publication | M. Lynch | 08/01/18 | 02/28/19 |
| <input type="checkbox"/> | 0 | #4: Dissemination | M. Lynch | 06/01/18 | 09/30/18 |
| <input type="checkbox"/> | 0 | Planning | M. Lynch | 06/01/18 | 02/28/19 |
| <input type="checkbox"/> | 0 | #5: R01 Application | M. Lynch | 08/01/18 | 01/31/19 |
| <input type="checkbox"/> | 0 | Analysis (Milestone 3) | M. Lynch | 09/01/18 | 09/30/18 |
| <input type="checkbox"/> | 0 | f R01 Application | M. Lynch | 09/01/18 | 12/31/18 |
| <input type="checkbox"/> | 0 | | M. Lynch | 01/01/19 | 01/31/19 |
| <input type="checkbox"/> | 0 | | M. Lynch | 02/17/19 | 02/17/19 |
| <input type="checkbox"/> | 0 | | M. Lynch | 03/31/19 | 03/31/19 |

Sheet 2

| 68 | Lynch | 67.91667 |
|-----|--|----------|
| 0 | MILESTONE #2: Health fair implementation | M. Lynch |
| 0 | Site selection | M. Lynch |
| 0 | Recruitment of ancillary services 12 | M. Lynch |
| 0 | Health fair implementation | M. Lynch |
| 54 | MILESTONE #3: Analysis and Publication | M. Lynch |
| 75 | Uptake and acceptability analysis | M. Lynch |
| 50 | Dissemination | M. Lynch |
| 50 | Writing and publication | M. Lynch |
| 0 | #4: Dissemination | M. Lynch |
| 0 | Planning | M. Lynch |
| 0 | #5: R01 Application | M. Lynch |
| 100 | Analysis (Milestone 3) | M. Lynch |
| 0 | f R01 Application | M. Lynch |
| 0 | | M. Lynch |

Dashboard



Trial Innovation Network Dashboard

ITHS Institute of Translational Health Sciences
ACCELERATING RESEARCH. IMPROVING HEALTH.

Trial Innovation Network

ITHS TIN Hub Liaison Team Contact Info

Hub Liaison Team Medical Director: Sam Shepard ss1@uw.edu

Recruitment Support Faculty Director: Elizabeth Taylor,

Recruitment Support Service

Investigat... Supported

20

To Date

Consults by Level

| Level | Percentage |
|-------|------------|
| One | 33% |
| Two | 57% |
| Three | 10% |

Level One Consult: Level one consults consist of minimal time spent discussing the recruitment challenge and solution with the investigator or their team representative. No documents were reviewed or were briefly reviewed during the consultation. It is likely the consultation did not require an intake, required the input of only one member of the RSS team, took place over the phone and was under an hour.

Level Two Consult: Level two consults will require more time on the part of the RSS team. An intake will be required prior to the development of RSS team recommendations. Review of documents might include; study synopsis/brief, budget, recruitment plan, recruitment materials, informed consent form(s) and current IRB approval(s). Level two consults may include recommendations that require ITHS paid services. The intake, document review, formal consultation, and write-up will take more than one, but less than six hours of collective staff time.

Level Three Consult: Level three consults consist of the same processes as a level two consult, but will require more time to review documents and prepare recommendations. Level three consults will likely include RSS team members outside of the program coordinator and the Research Coordination Center

Get Engaged

- [Recruitment Support Service](#)
- [Participate in Research](#)

Learn More

- [TIN Liaison Teams](#)
- [TIN Study Proposal Intake](#)
- [Central IRB \(cIRB\)](#)
- [FDP-CTSA Network Standard Agreement](#)
- [TIN Webinars](#)
- [ITHS TIN Webpage](#)

Trials Relying on Single IRB

5

Trials completed the reliance process via IRB Reliance Exchange

Consults by Phase

| Phase | Count |
|-----------------------|-------|
| Pre-Award Phase | ~8 |
| Pre-Study Recruitment | ~5 |
| Ongoing Study | ~7 |

Trial Innovation Network Studies with ITHS Investigators

| | | | | |
|--------------------------|-------------------------|--------------------------|-------------------|-------------------|
| Total TIN Studies | UW Investigators | SCH Investigators | Fred Hutch | Affiliates |
| 13 | 9 | 3 | 0 | 6 |
| Studies | Investigators | Investigators | Investigators | Investigators |

Project Status

- Average Days to IRB
- Average Days to Funding

TIN IRB Cycle Time

14

Study Count

94

Average Days

320

Maximum Days

12

Minimum Days

TIN Funding Cycle Time

25

Study Count

267

Average Days

612

Maximum Days

55

Minimum Days

Rolling up (aggregating) Sheets

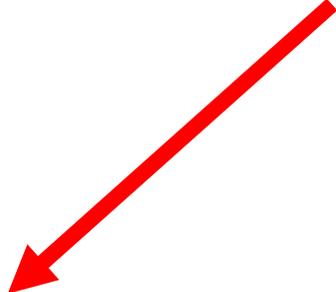
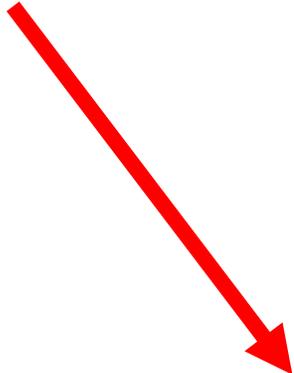
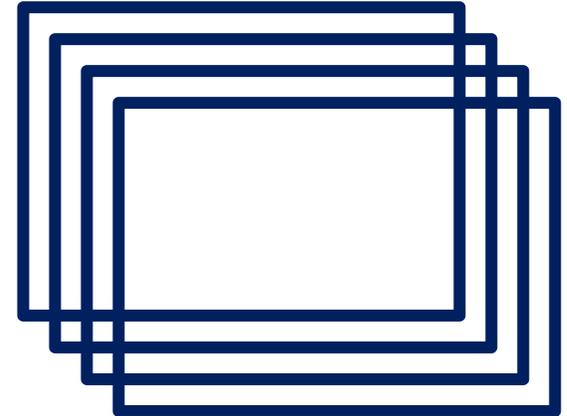
Sheet 1

| 68 Lynch 67.91667 | | | |
|-------------------|--|--------------------------------------|--------------|
| 0 | MILESTONE #2: Health fair implementation | M. Lynch | 0 |
| true | 0 | Site selection | M. Lynch 100 |
| true | 0 | Recruitment of ancillary services 12 | M. Lynch 100 |
| true | 0 | Health fair implementation | M. Lynch 100 |
| 54 | MILESTONE #3: Analysis and Publication | M. Lynch | 53.75 |
| 75 | Uptake and acceptability analysis | M. Lynch | 75 |
| 50 | Costing analysis | M. Lynch | 50 |
| 75 | KII analysis | M. Lynch | 75 |
| 15 | Manuscript writing and publication | M. Lynch | 15 |
| 0 | MILESTONE #4: Dissemination | M. Lynch | 0 |
| true | 0 | Dissemination Planning | M. Lynch 100 |
| true | 0 | Dissemination | M. Lynch 100 |
| 0 | MILESTONE #5: R01 Application | M. Lynch | 0 |
| true | 0 | Preliminary Analysis (Milestone 3) | M. Lynch 100 |
| 0 | Preparation of R01 Application | M. Lynch | 0 |
| 0 | Submission | M. Lynch | 0 |

Sheet 2

| Done | Percent Done | Milestones & Sub-tasks | Assigned to | Start Date | Due Date |
|------|--------------|--|--|------------|-------------------|
| | | Please update at the end of each month. | | | |
| | | 2018-2019 ITHS Pilot Award | | | |
| | | 0 | Period of Performance | 03/01/18 | 02/28/19 |
| | | 0 | MILESTONE #2: Health fair implementation | M. Lynch | 03/01/18 02/28/19 |
| | | 0 | Site selection | M. Lynch | 06/01/18 03/31/18 |
| | | 0 | Recruitment of ancillary services-12 | M. Lynch | 03/01/18 03/31/18 |
| | | 0 | Health fair implementation | M. Lynch | 03/01/18 06/01/18 |
| | | 0 | MILESTONE #3: Analysis and Publication | M. Lynch | 03/01/18 02/28/19 |
| | | 75 | Uptake and acceptability analysis | M. Lynch | 03/01/18 07/31/18 |
| | | 50 | Costing analysis | M. Lynch | 03/01/18 07/31/18 |
| | | 75 | KII analysis | M. Lynch | 03/01/18 07/31/18 |
| | | 15 | Manuscript writing and publication | M. Lynch | 06/01/18 02/28/19 |
| | | 0 | MILESTONE #4: Dissemination | M. Lynch | 06/01/18 09/30/18 |
| | | 0 | Dissemination Planning | M. Lynch | 06/01/18 07/31/18 |
| | | 0 | Dissemination | M. Lynch | 06/01/18 06/30/18 |
| | | 0 | MILESTONE #5: R01 Application | M. Lynch | 06/01/18 01/31/19 |
| | | 0 | Preliminary Analysis (Milestone 3) | M. Lynch | 06/01/18 06/30/18 |
| | | 0 | Preparation of R01 Application | M. Lynch | 09/01/18 12/31/18 |
| | | 0 | Submission | M. Lynch | 01/01/19 01/31/19 |
| | | Project Close-out Reminder | | Adam Davis | 02/17/19 02/17/19 |
| | | Final Project Summary (sent to you via REDCap) | | M. Lynch | 03/31/19 03/31/19 |

Sheet 3-n



New Roll-up Dashboard

Dashboards for Evaluation

- Track meaningful information that can guide areas of improvement
- Guide leadership discussions & work
- Identifying best practices
- Clarify expectations
- Align the organization

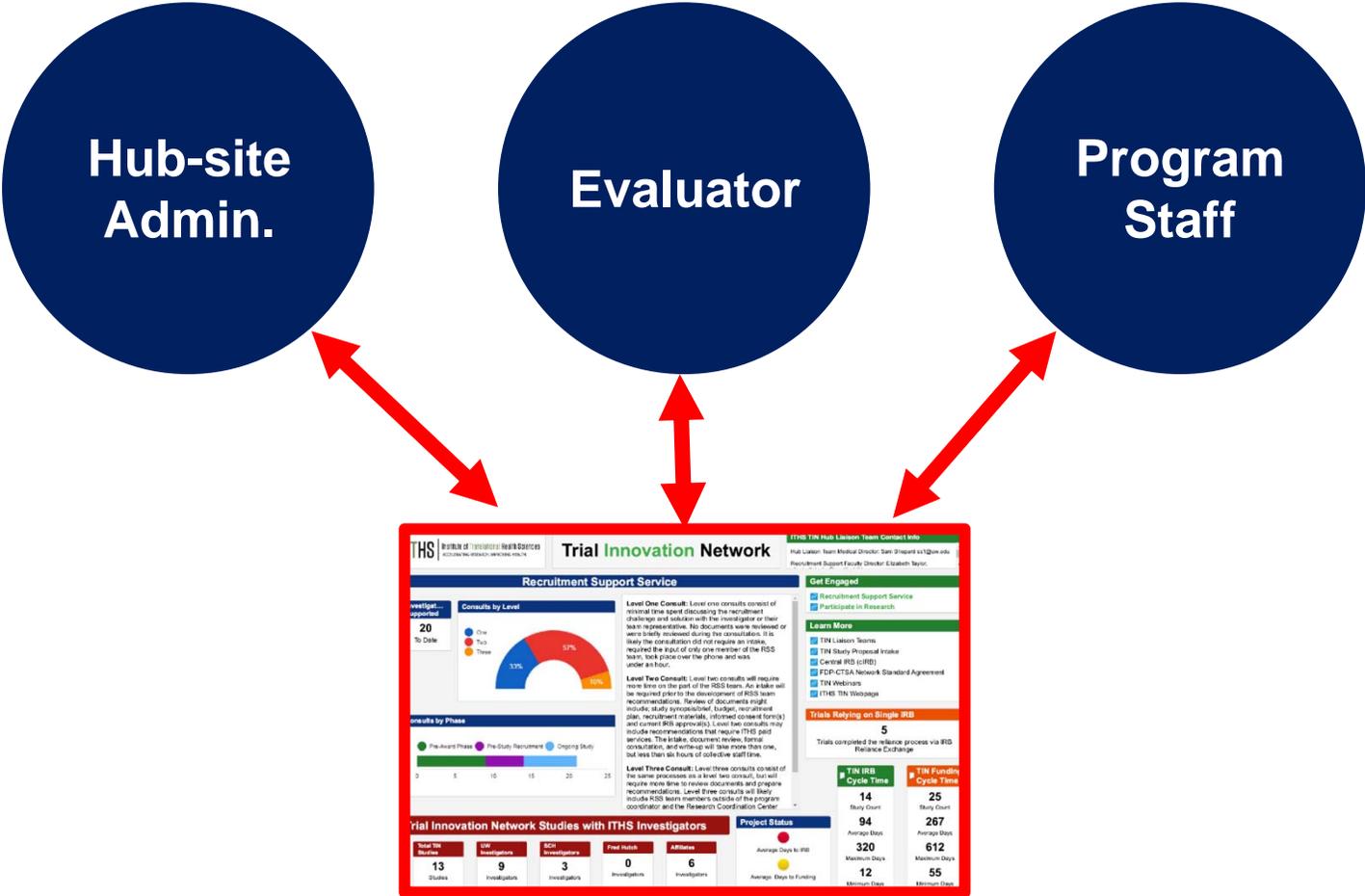
Limitation

Dashboards do not replace other more investigative forms of evaluation

Challenges

- Identifying useful metrics to post
- Data feeding into dashboard needs to be updated regularly

Dashboard Audiences



Thank You

Questions?

Lynch Status – Sheet 2

| Done | Percent Done | Milestones & Sub-tasks | Assigned to: | Start Date | Due Date | 2019 | | | | | | | | | | | | | | | | | |
|-------------------------------------|--------------|---|--------------|------------|----------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| | | | | | | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug |
| <input type="checkbox"/> | | Please update at the end of each month. | | | | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | | 2018-2019 ITHS Pilot Award | | 03/01/18 | 02/28/19 | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | 68 | Period of Performance | | 03/01/18 | 02/28/19 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | 0 | MILESTONE #2: Health fair implementation | M. Lynch | 03/01/18 | 05/31/18 | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | 0 | Site selection | M. Lynch | 03/01/18 | 03/31/18 | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | 0 | Recruitment of ancillary services 12 | M. Lynch | 03/01/18 | 03/31/18 | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | 0 | Health fair implementation | M. Lynch | 03/01/18 | 05/31/18 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | 54 | MILESTONE #3: Analysis and Publication | M. Lynch | 03/01/18 | 02/28/19 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | 75 | Uptake and acceptability analysis | M. Lynch | 03/01/18 | 07/31/18 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | 50 | Costing analysis | M. Lynch | 03/01/18 | 07/31/18 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | 75 | KII analysis | M. Lynch | 03/01/18 | 07/31/18 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | 15 | Manuscript writing and publication | M. Lynch | 08/01/18 | 02/28/19 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | 0 | MILESTONE #4: Dissemination | M. Lynch | 06/01/18 | 09/30/18 | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | 0 | Dissemination Planning | M. Lynch | 06/01/18 | 07/31/18 | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | 0 | Dissemination | M. Lynch | 08/01/18 | 09/30/18 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | 0 | MILESTONE #5: R01 Application | M. Lynch | 08/01/18 | 01/31/19 | | | | | | | | | | | | | | | | | | |
| <input checked="" type="checkbox"/> | 0 | Preliminary Analysis (Milestone 3) | M. Lynch | 08/01/18 | 09/30/18 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | 0 | Preparation of R01 Application | M. Lynch | 09/01/18 | 12/31/18 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | 0 | Submission | M. Lynch | 01/01/19 | 01/31/19 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | | Project Close-out Reminder | Adam Davic | 02/17/19 | 02/17/19 | | | | | | | | | | | | | | | | | | |
| <input type="checkbox"/> | | Final Project Summary (sent to you via REDCap) | M. Lynch | 03/31/19 | 03/31/19 | | | | | | | | | | | | | | | | | | |