

10 Steps to Data Wizardry

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Juice Inc.
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Stages of Data Vizardry



beginner



intermediate

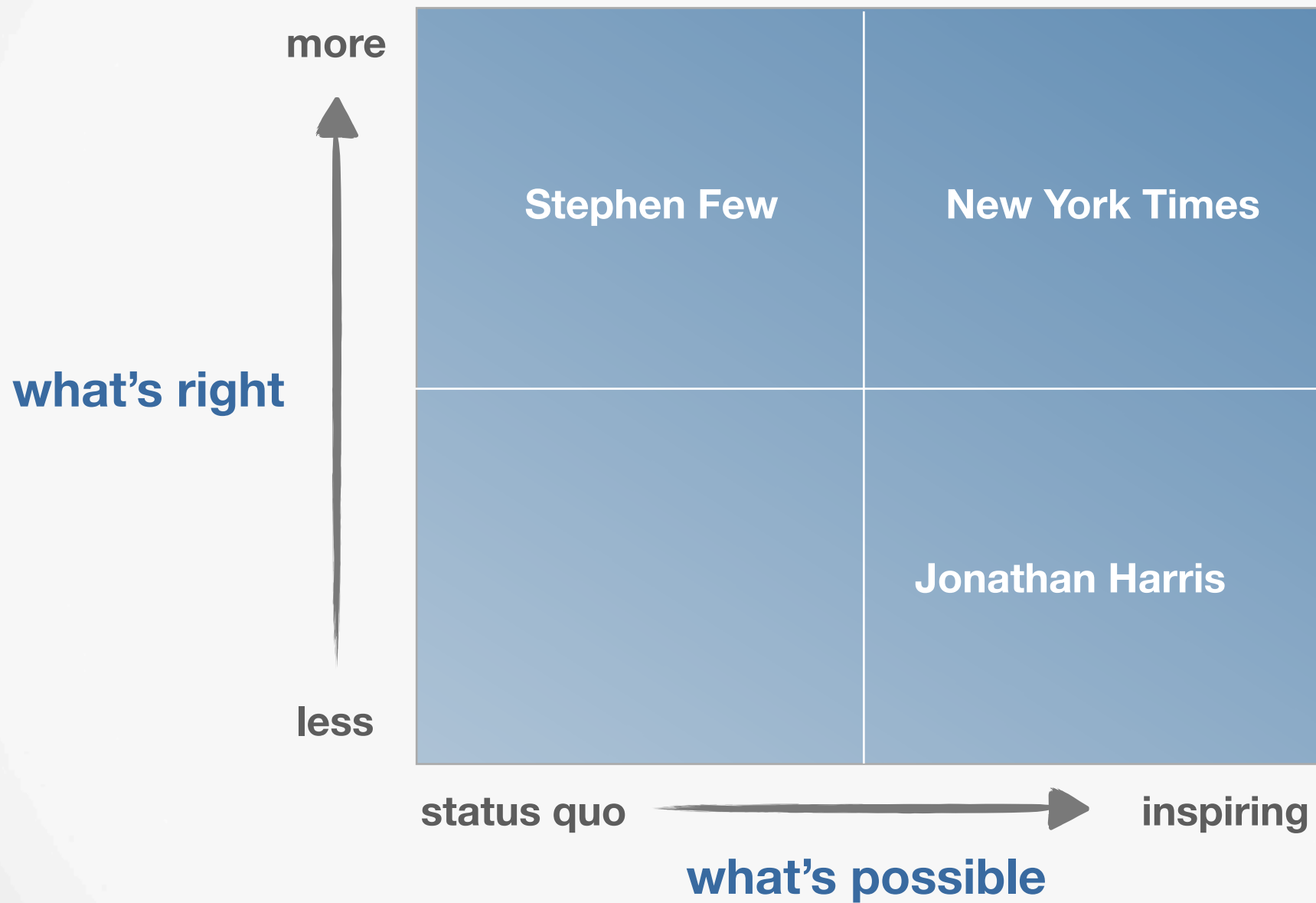


advanced

ACHIEVE SIMPLICITY
GO BEYOND THE BASICS
CHOOSE THE RIGHT CHART
BE A DATA GOURMET
MESSAGE AND AUDIENCE

**DATA
VIZARDS...**

LEARN FROM THE BEST



“eloquence through simplicity”



Stephen Few

www.perceptualedge.com/blog

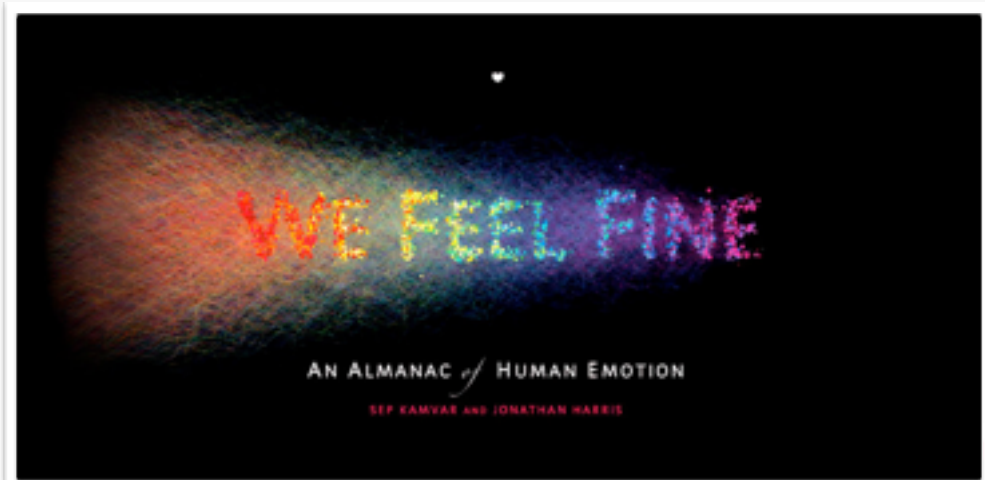
“**Tableau** is a leading business intelligence vendor (based on sales), but its products consistently demonstrate that they don’t understand analytics and haven’t a clue about data visualization. A vendor that claims to be the best, which **Tableau** unabashedly claims (just like every other major BI vendor), should be ashamed of selling such moronic products. Don’t reward them for irresponsible work—products that assume their customers are halfwits...”

data visualization as art



Jonathan Harris

www.wefeelfine.org



New York Times

Published: November 6, 2009

The Jobless Rate for People Like You

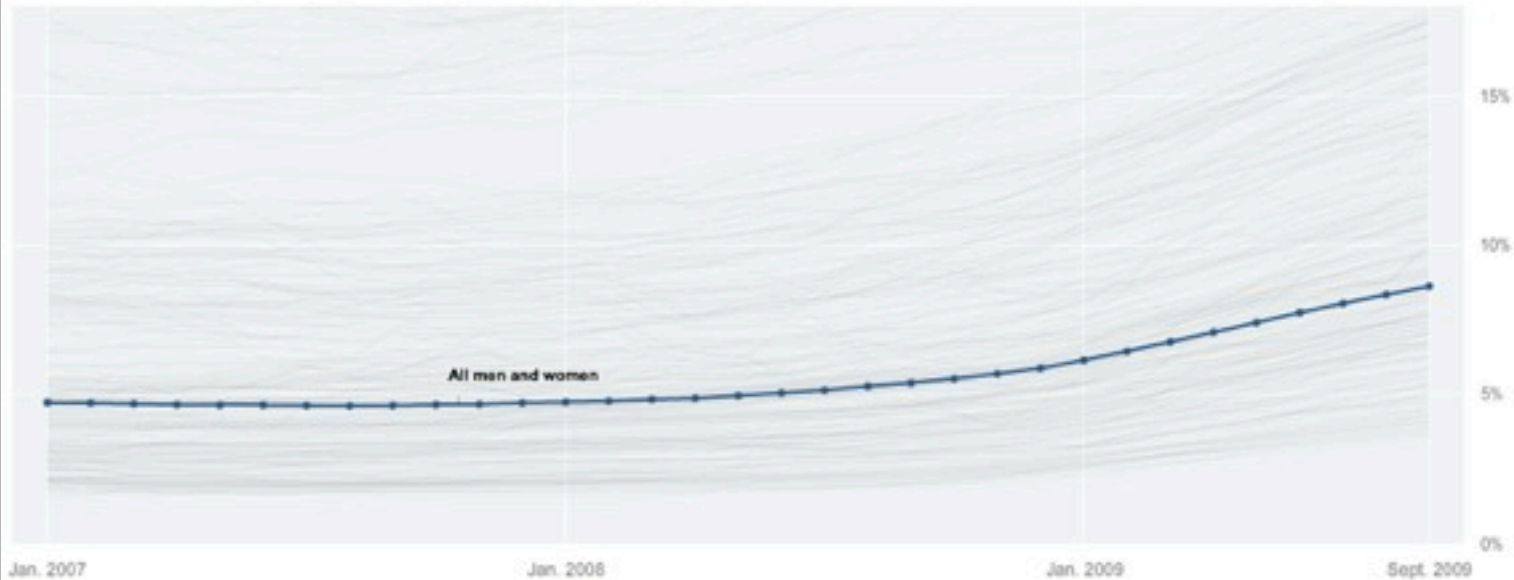
Not all groups have felt the recession equally.

All races	Men and Women	All ages	All education levels
White	Men	Ages 15 to 24	Not a high school graduate
Black	Women	Ages 25 to 44	High school graduate
Hispanic		Age 45 and older	College graduate
All other races			

UNEMPLOYMENT RATE,
12 MONTH AVG. ENDING SEPT. '09

8.6%

For all men and women



Note: 12-month rates are shown because monthly estimates for small groups are not reliable.

By SHAN CARTER, AMANDA COX and KEVIN QUEALY/The New York Times | [Send Feedback](#)

Source: Bureau of Labor Statistics

[TWITTER](#)

[SIGN IN TO
E-MAIL](#)

New York Times

July 2, 2009

[SIGN IN TO E-MAIL](#) [FEEDBACK](#)

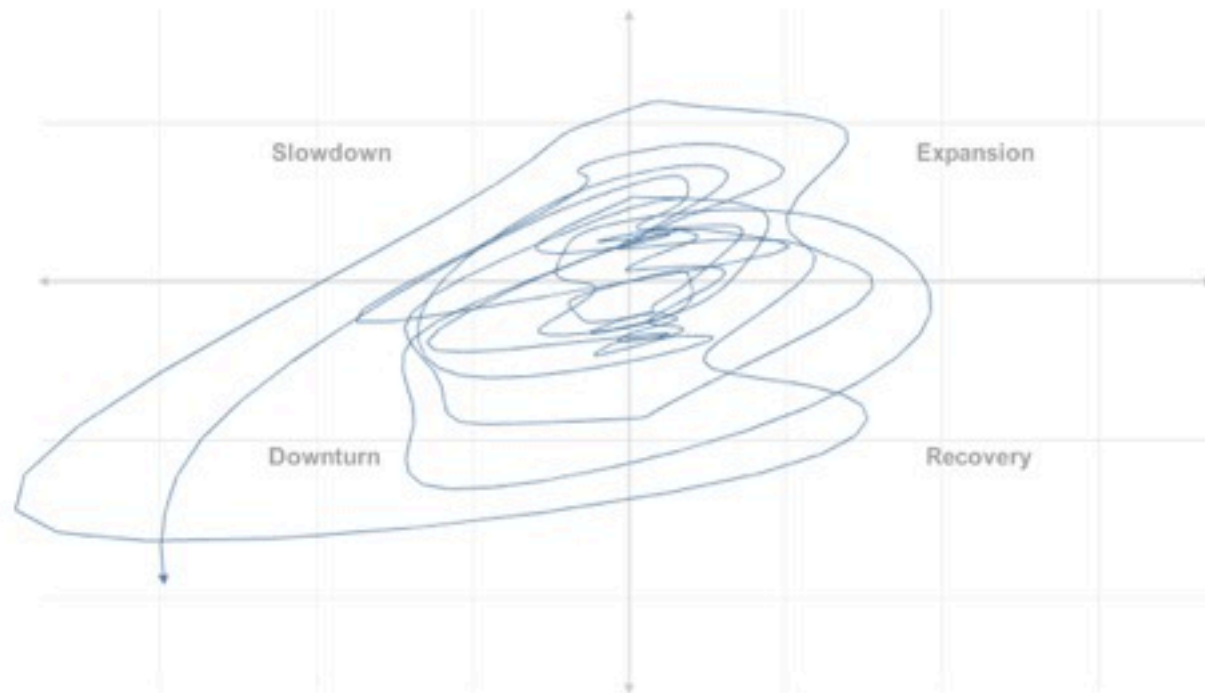
Turning a Corner?

A chart of industrial production — the output of manufacturers, miners and utility companies — suggests that the economy is poised to turn around, but that the climb out of the current downturn will be a long one.

1 2 3 4 5 6 7 8 9 [NEXT >](#)

Looking for turning points

Economic turning points are notoriously hard to identify, especially when a parade of data can seem to contradict itself. To get a feeling for how cycles are evolving, economists at the Organization for Economic Cooperation and Development have been watching a chart that illustrates the business cycle.



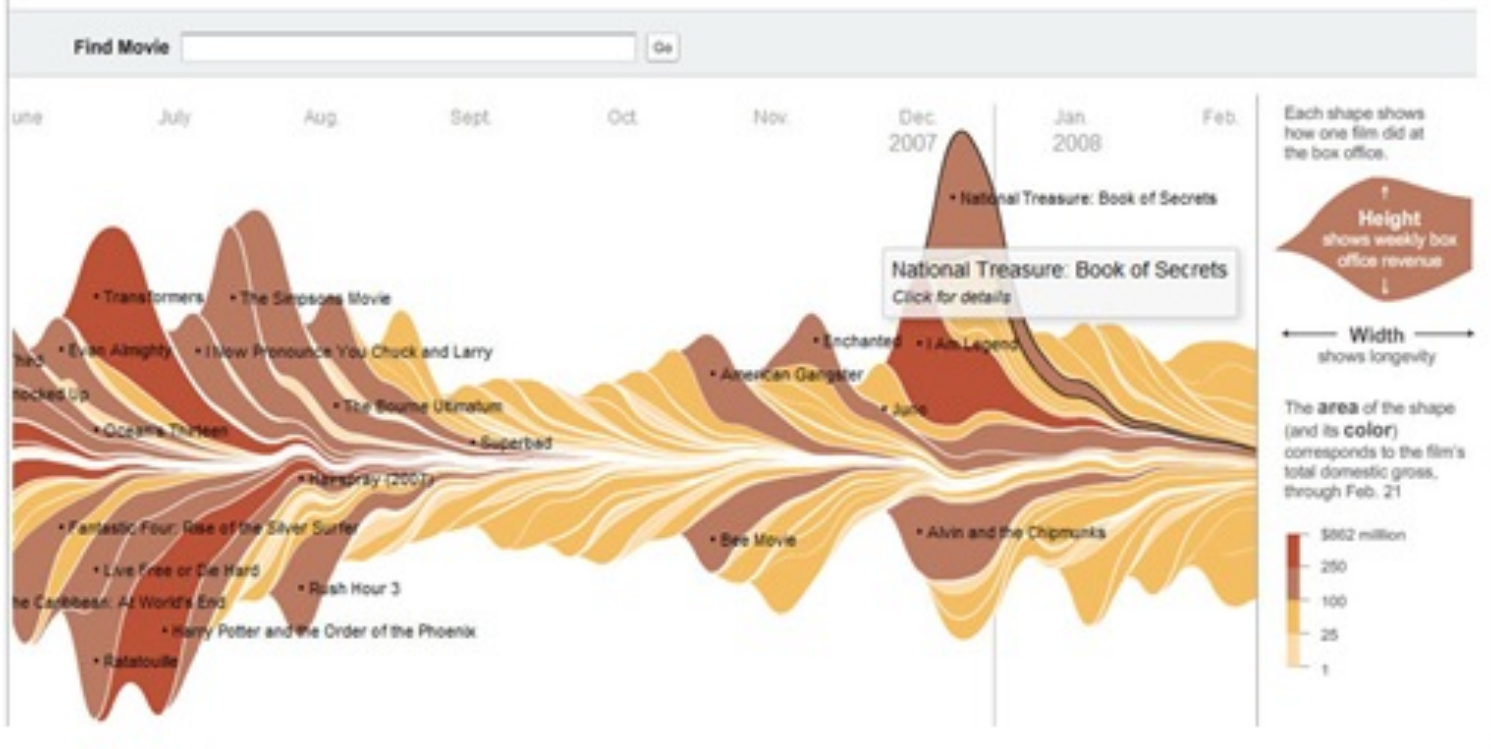
Sources: Organization for Economic Cooperation and Development ([O.E.C.D.](#)); Federal Reserve; National Bureau of Economic Research; Conference Board, via Haver Analytics

Amanda Cox/The New York Times

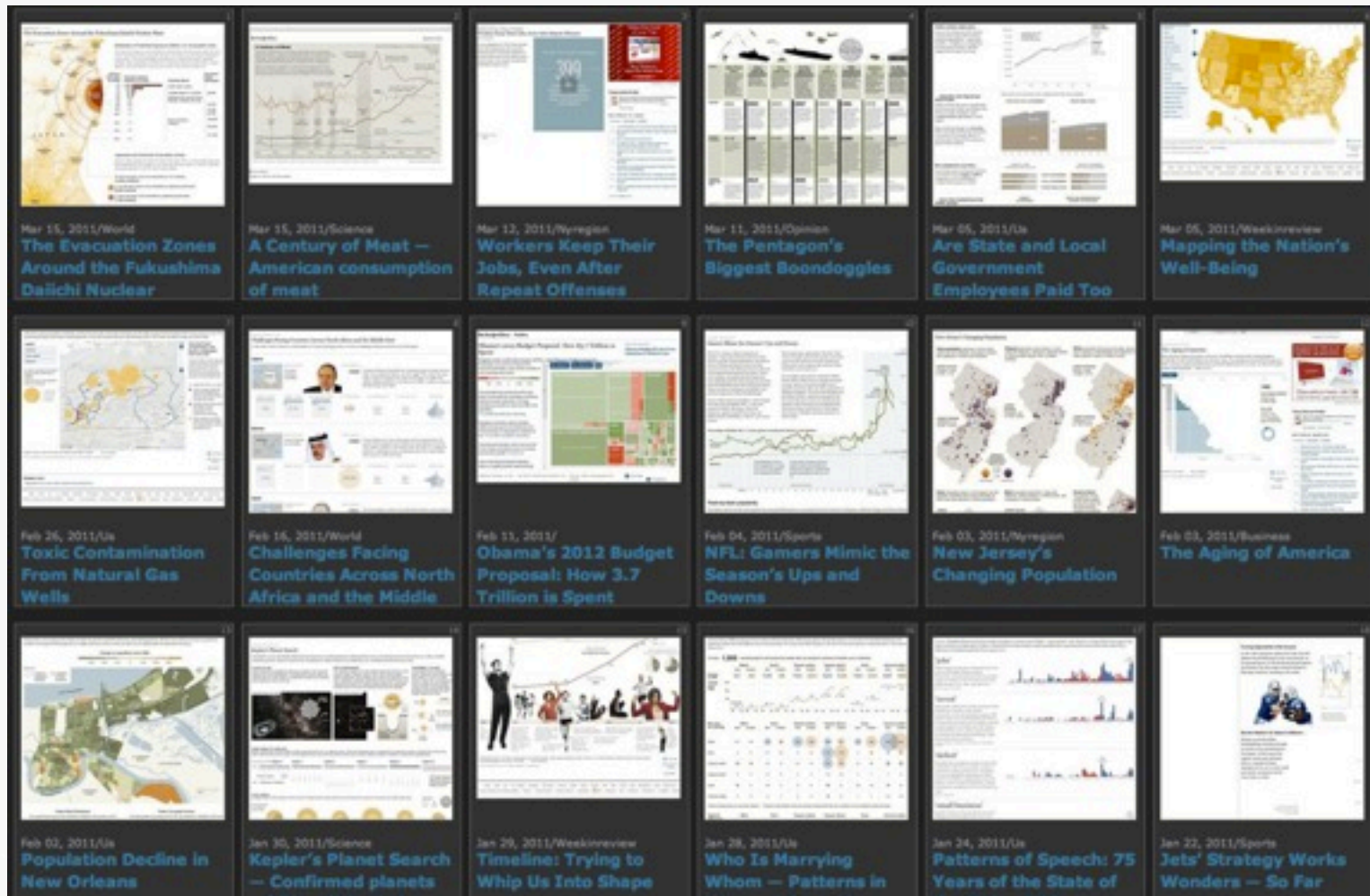
New York Times

The Ebb and Flow of Movies: Box Office Receipts 1986 - 2007

Summer blockbusters and holiday hits make up the bulk of box office revenue each year, while contenders for the top Oscar awards tend to attract smaller audiences that build over time. Here's a look at how movies have fared at the box office, after adjusting for inflation.

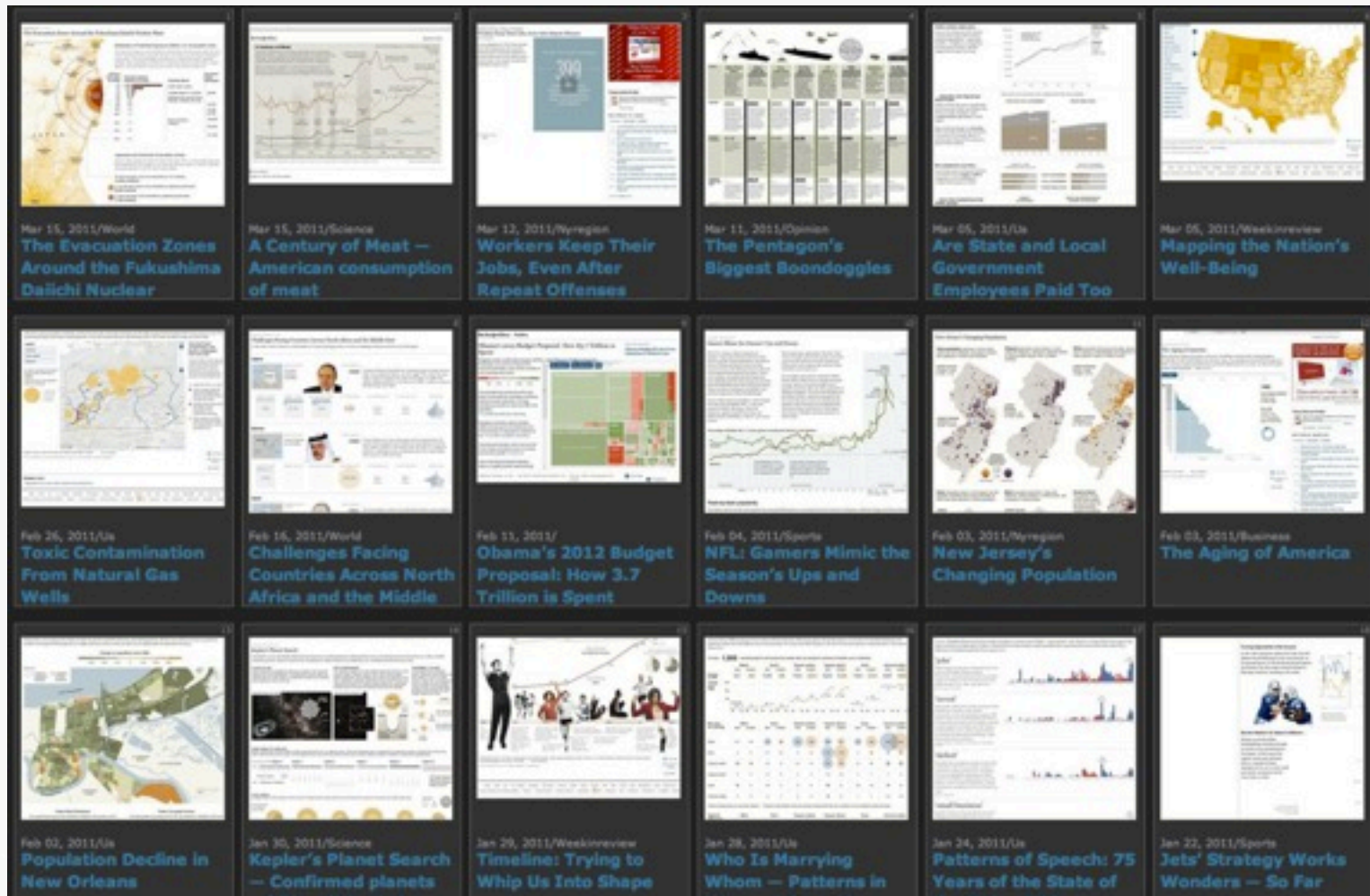


New York Times



New York Times

www.smallmeans.com/new-york-times-infographics/



PROVIDE CONTEXT
KEEP IT SIMPLE
GO BEYOND THE BASICS
CHOOSE THE RIGHT CHART
AUDIENCE AND MESSAGE

**DATA
VIZARDS...**

BE A DATA GOURMET

Data Gourmet



Data Gourmand



“Data isn’t like your kids. You don’t have to pretend to love them equally.”

» Amanda Cox, New York Times

The right data

Interesting < Useful < Actionable



National Forecast
The snow says goodbye to the Northeast, for now. A clipper in the Great Lakes could bring a quick shot of snow today. [More](#)

- [East radar](#)
- [Midwest temperatures](#)
- [Precipitation forecast](#)

Next 36 Hours		
Tonight	Tomorrow	Tomorrow Night
		
Mostly Cloudy	AM Snow Showers	Partly Cloudy
26° Low	39° High	23° Low
Chance of Precip: 10%	Chance of Snow: 40%	Chance of Snow: 10%

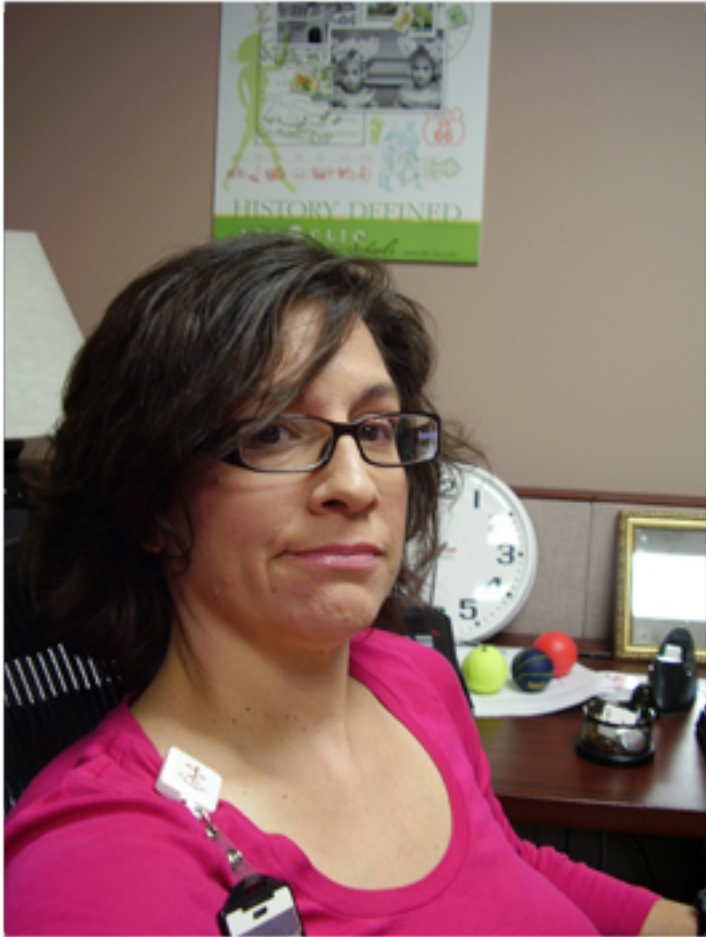
TELL A STORY
PROVIDE CONTEXT
KEEP IT SIMPLE
GO BEYOND THE BASICS
CHOOSE THE RIGHT CHART

**DATA
VIZARDS...**

AUDIENCE AND MESSAGE

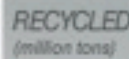
Know your audience

Management



Analyst





no

it will be **partly cloudy** with a high of 96°f today in atlanta, ga

goingtorain.com

Monday, June 13, 2011

TELL A STORY
ACT LIKE A DESIGNER
PROVIDE CONTEXT
KEEP IT SIMPLE
GO BEYOND THE BASICS

**DATA
VIZARDS...**

CHOOSE THE RIGHT CHART

2012 PRESIDENTIAL RUN

GOP CANDIDATES



SOURCE: OPINIONS

DYNAMIC

Back Palin

70%

Back Huckabee

63%

Back Romney

60%

1 What question do you need to answer?



2 What elements of the data do you want to emphasize?



3 How do you most effectively map the data to the chart elements?

How do my **sales** **break down**
by **visitor type**?

**attribute/
dimension**

**value/
metric**

**chart
category**

What is the **trend** in **visitors**
across **time**?

Chart categories

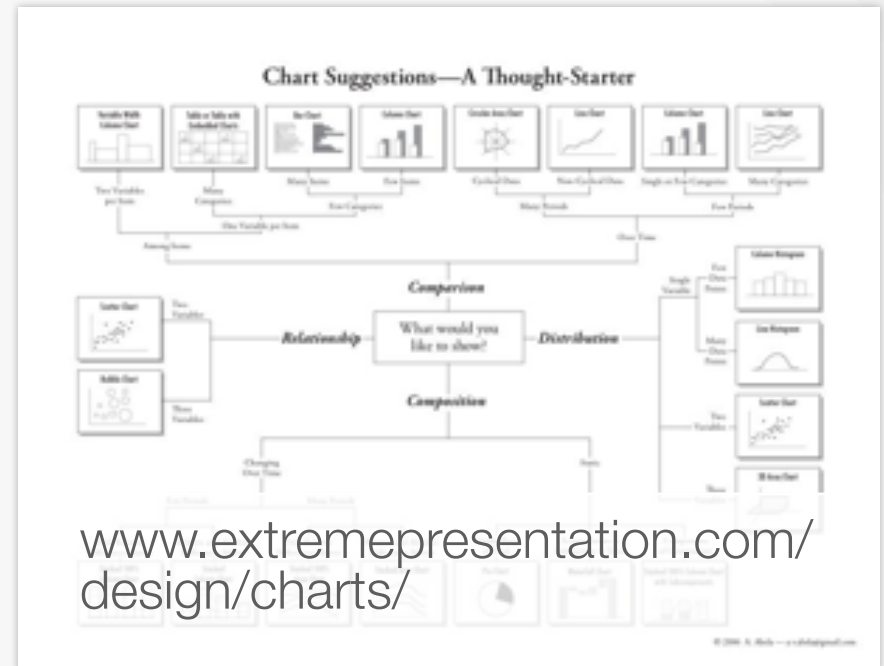
Distribution

Comparison

Composition

Relationship

Trend



People perceive...

Accurately

Length of a line

Position in 2D space

Semi-accurately

Area

Color intensity

Radial distance

Position in 3D space

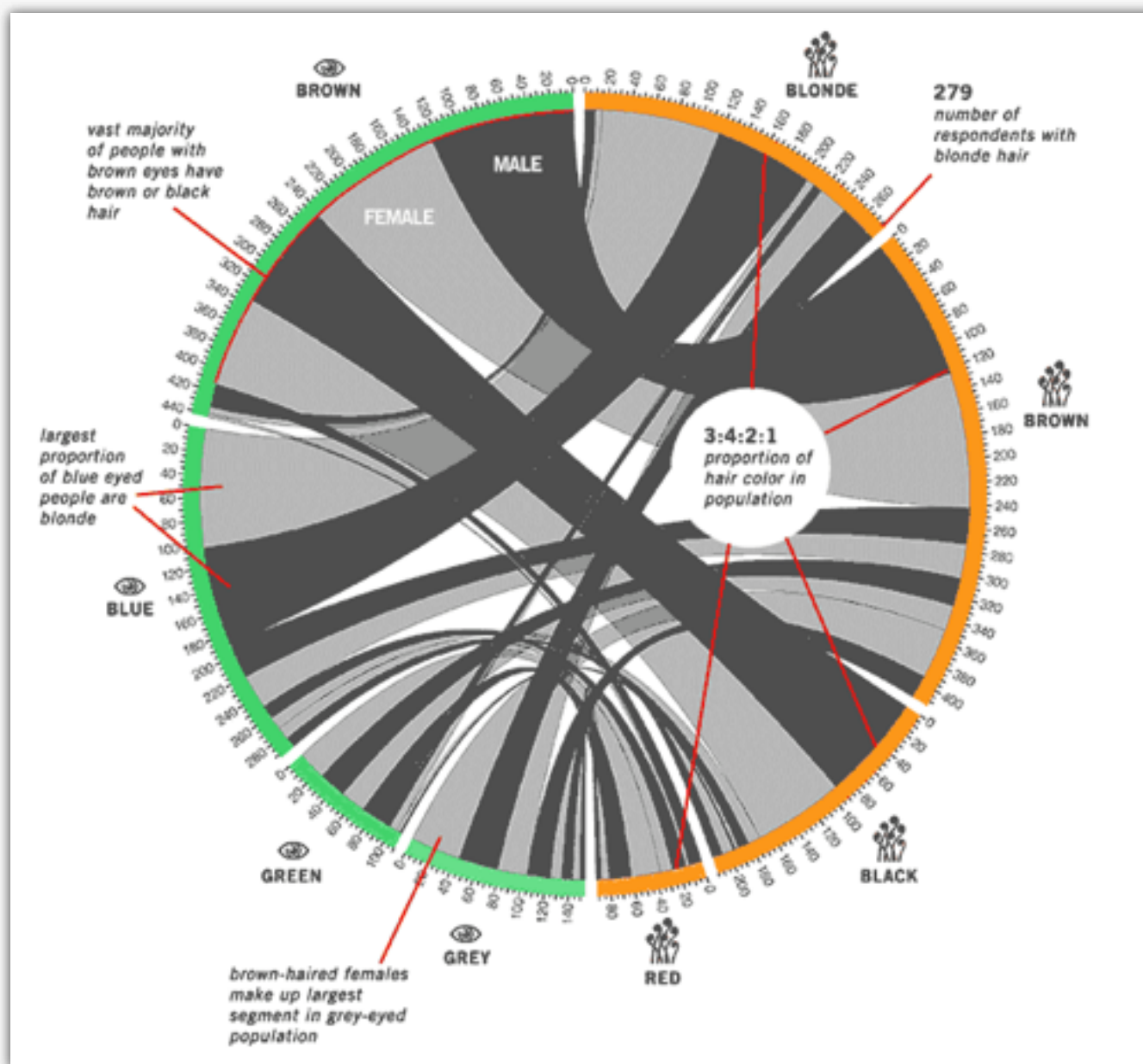
Not accurately at all

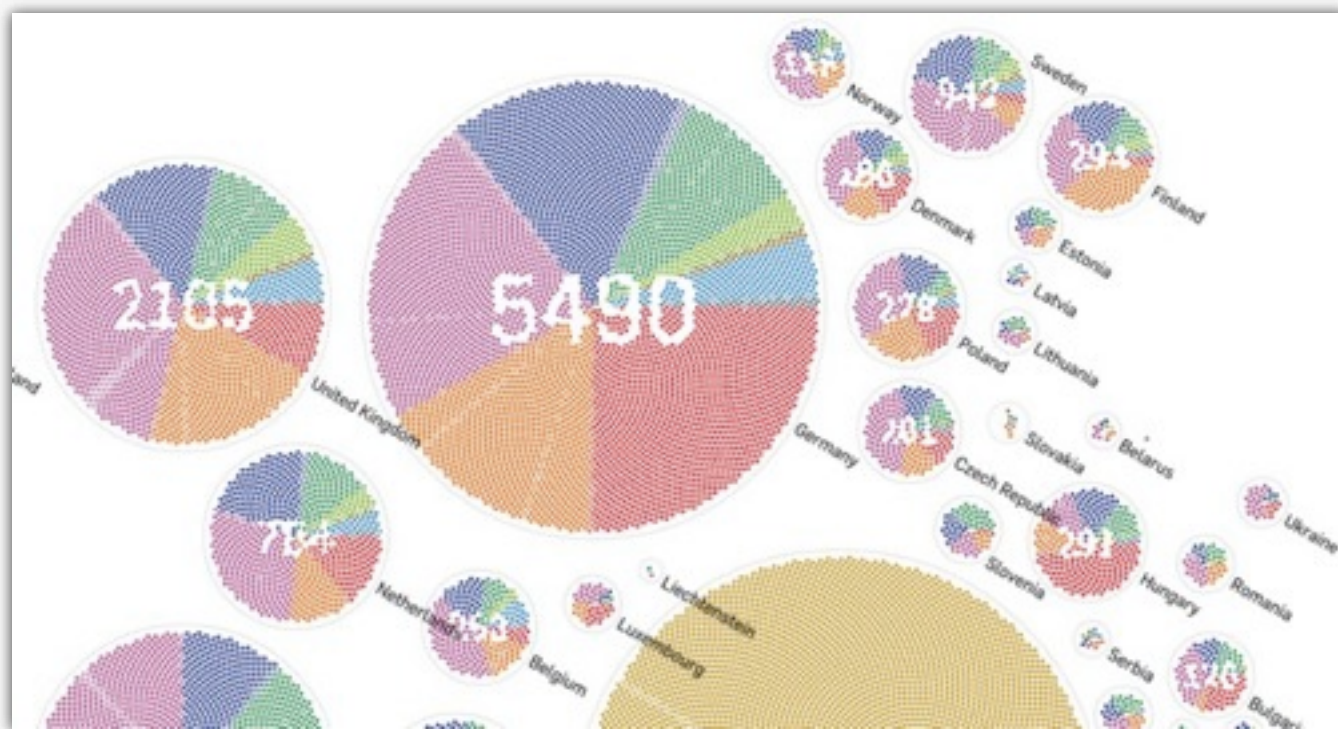
Odds of winning in Vegas

FORM FOLLOWS FUNCTION
TELL A STORY
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**DATA
VIZARDS...**

GO BEYOND THE BASICS



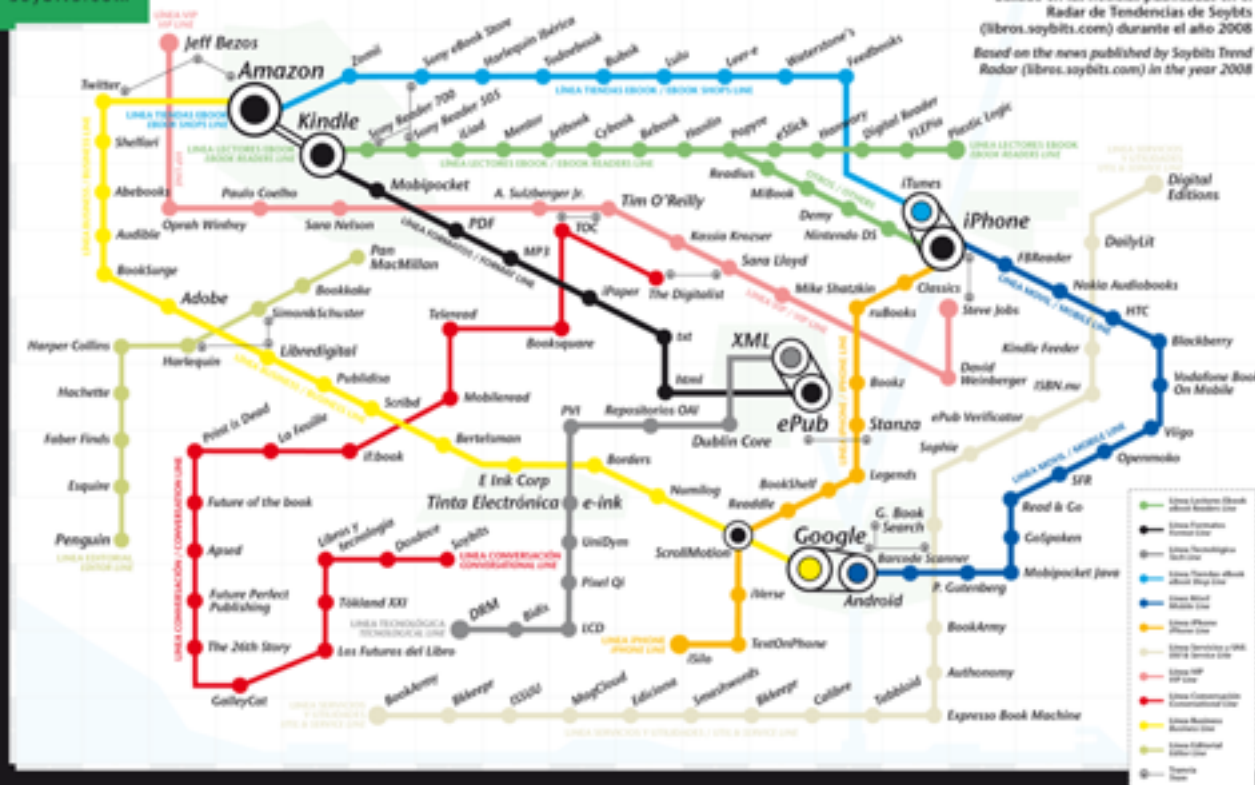




SOYBITS → MAPA DE TENDENCIAS DEL SECTOR EDITORIAL 08-09 / PUBLISHING TRENDS 08-09

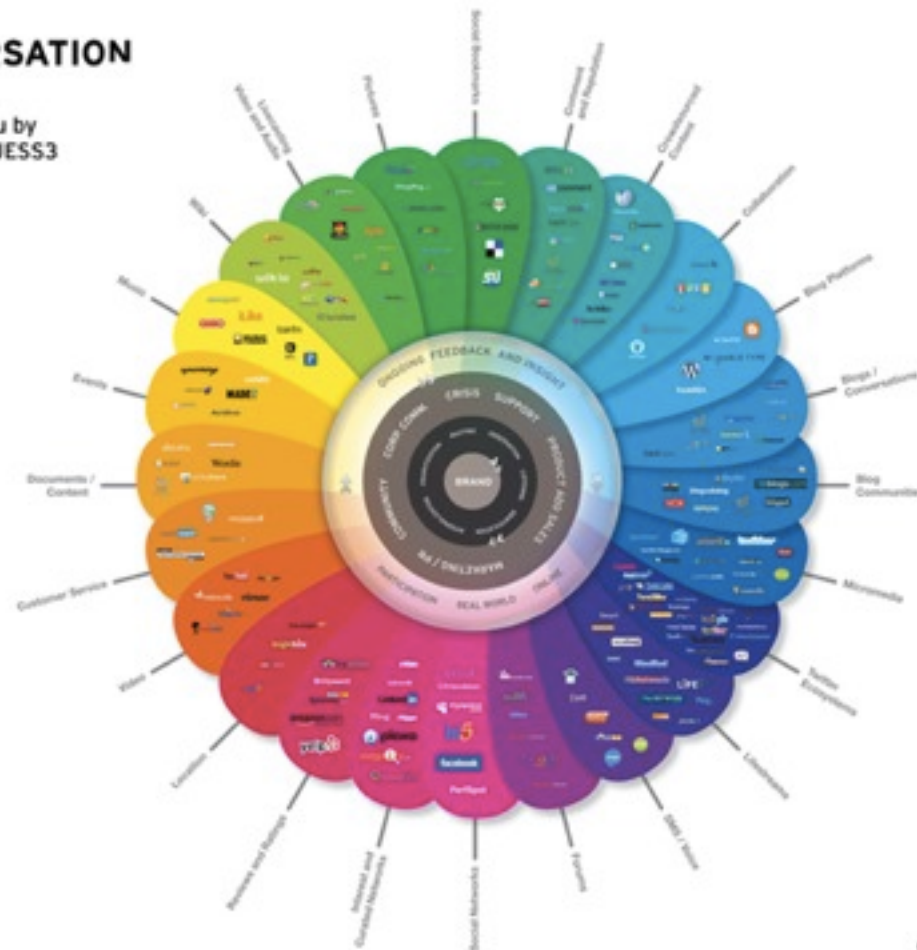
soybits.com

Basado en las noticias publicadas en el Radar de Tendencias de Soybits (libros.soybits.com) durante el año 2008
Based on the news published by Soybits Trend Radar (libros.soybits.com) in the year 2008



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theconversationprism.com

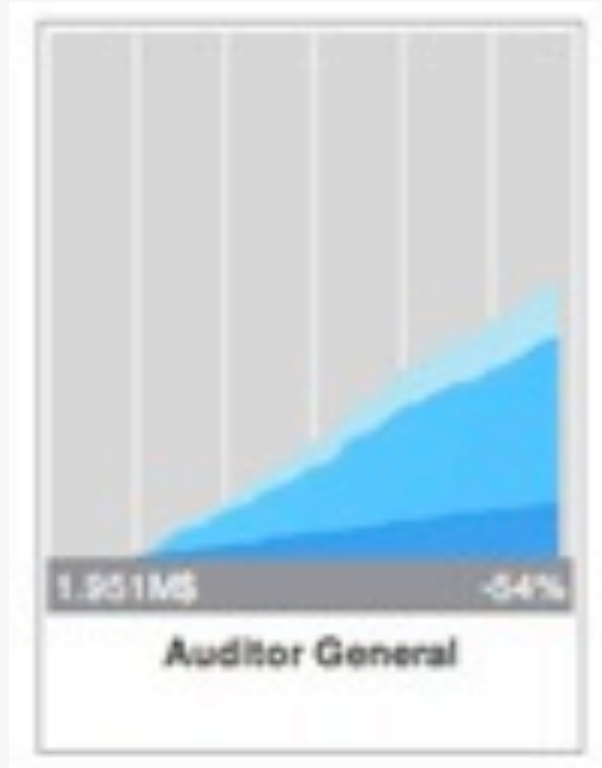
Good visualization techniques...

easy to understand

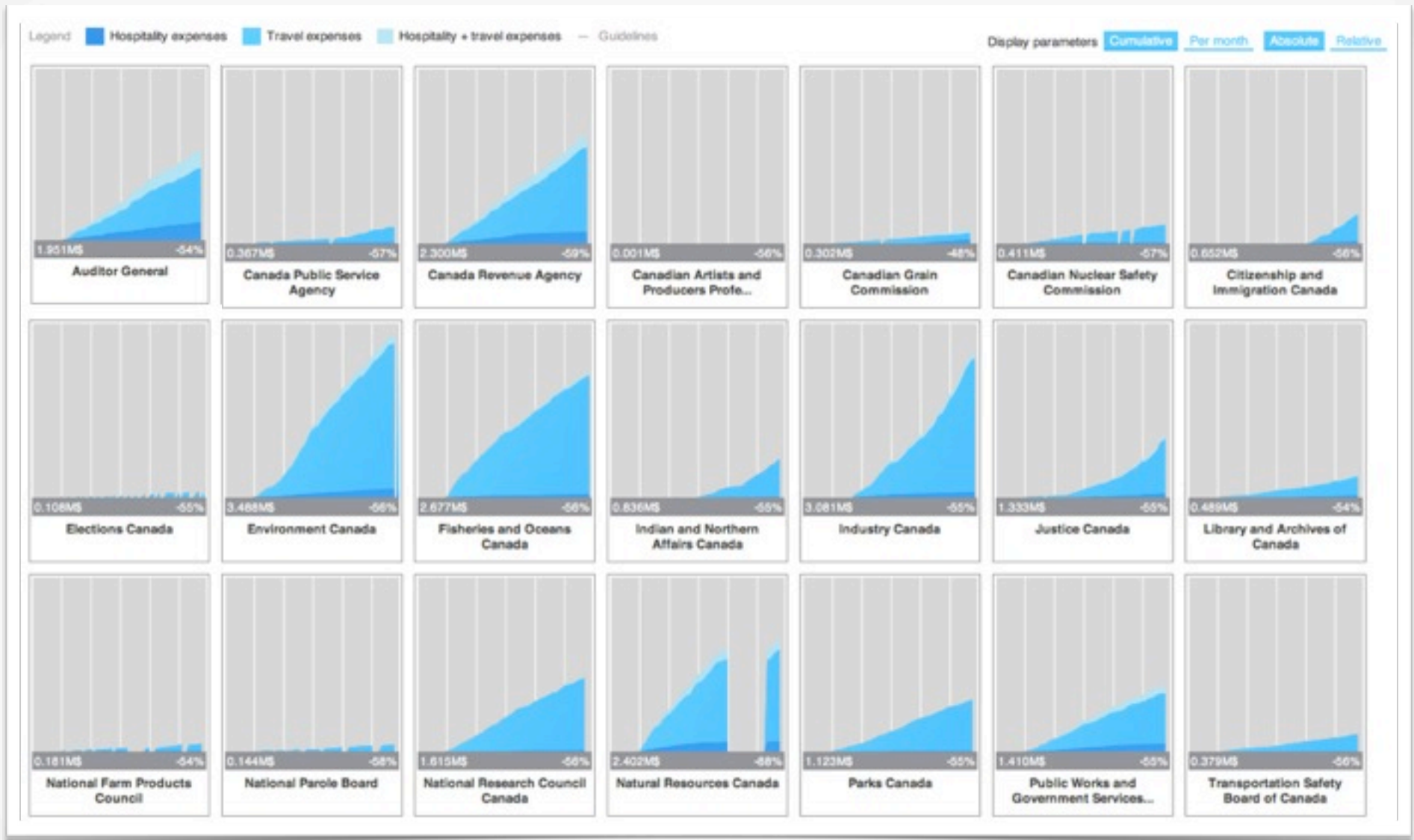
solve common problems

reproducible

small multiples

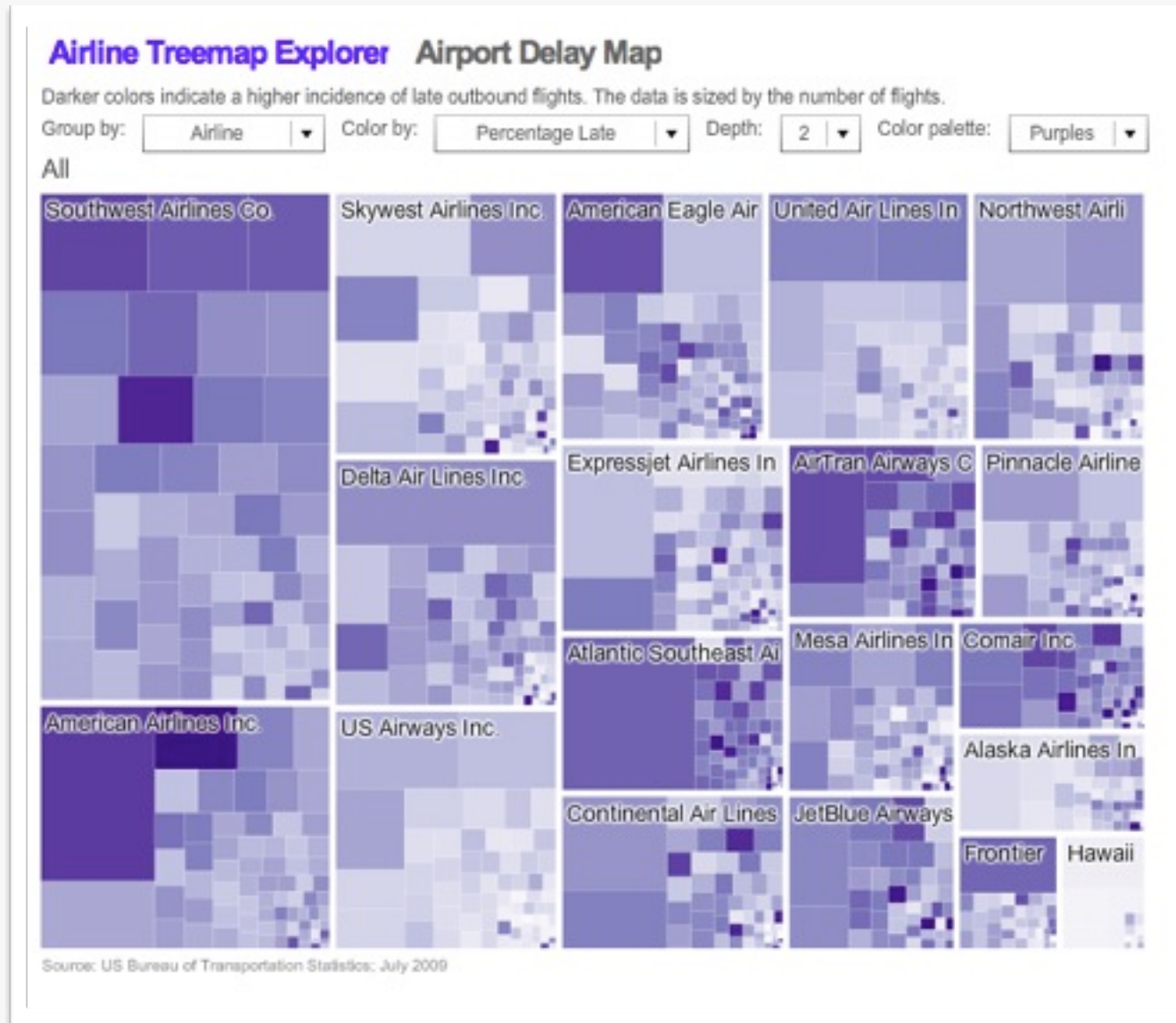


small multiples



ffctn.com/a/expensevisualizer/

treemap



www.juiceanalytics.com/demos/airline/

unit chart



visualization.geblogs.com/visualization/health_visualizer/

animated bubble chart



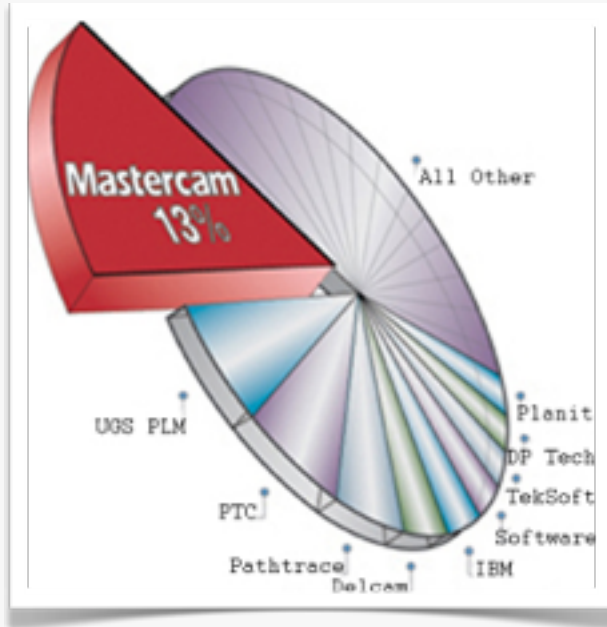
www.gapminder.org/world

FORM FOLLOWS FUNCTION
TELL A STORY
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**DATA
VIZARDS...**

KEEP IT SIMPLE

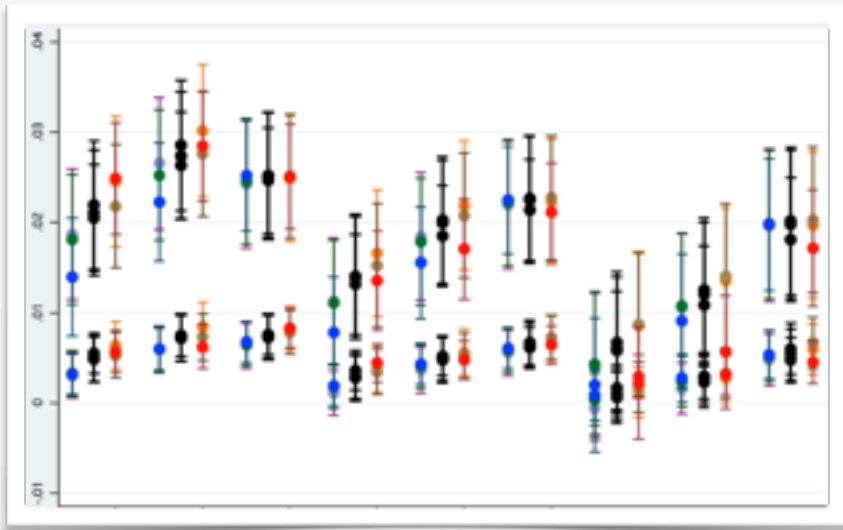
Distracting graphical elements



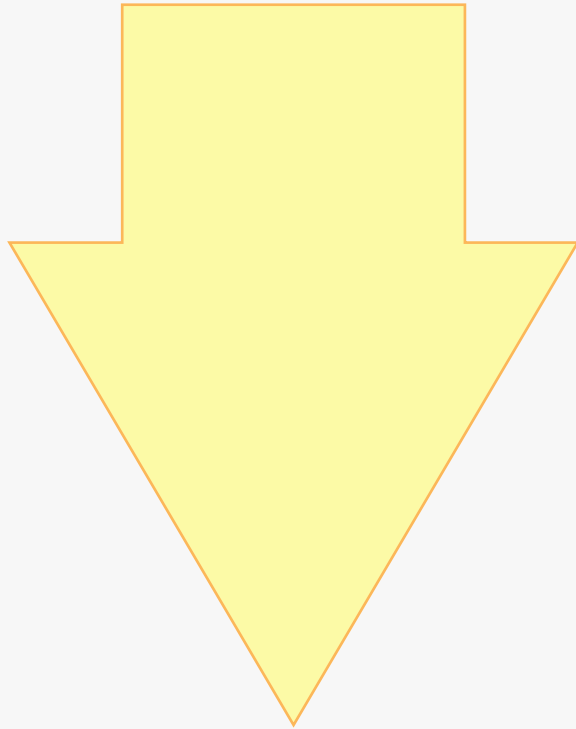
Jargon-y language

A screenshot of a web application titled 'UNSUCK IT'. The title is in large, colorful, block letters. Below the title is a search bar with the text 'What terrible business jargon do you need unsucked?'. The search bar contains the word 'synergy'. Below the search bar are two buttons: 'UNSUCK IT' (orange) and 'I'M FEELING DOUCHEY' (blue). The interface is clean and modern, with a light blue border around the search area.

Overly-ambitious charts

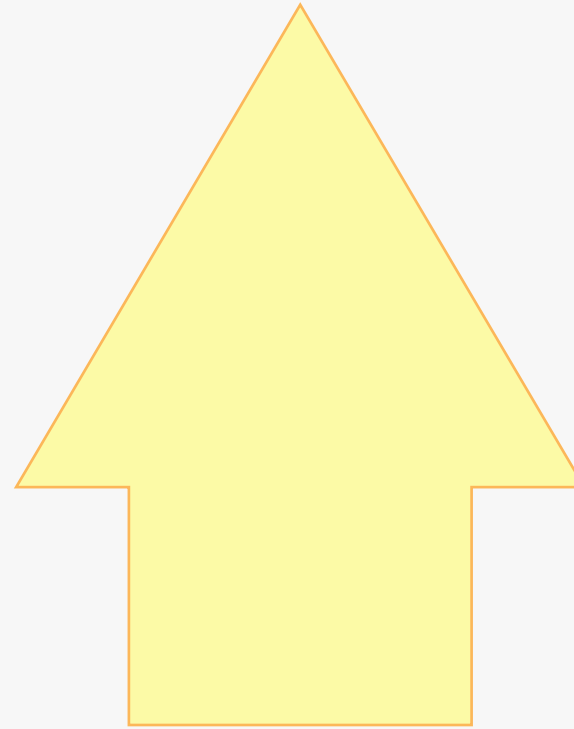


Fundamental rules of chart design



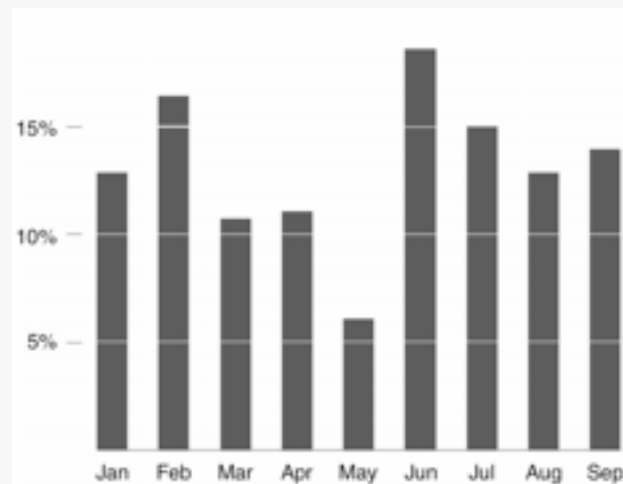
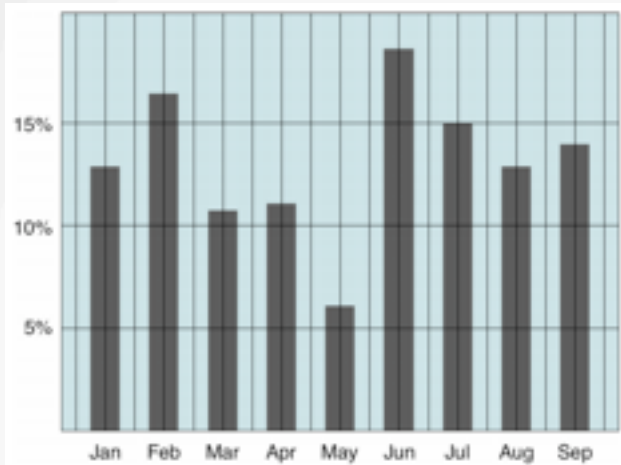
Reduce *chartjunk*

(remove chart elements that are decorative or ornamental)



Increase *data-ink ratio*

(make every pixel tell a story about your data)



Images courtesy of Tim Bray: <http://www.tbray.org/ongoing/When/200x/2003/03/13/Data-Ink>

Reduce tablejunk

Team	1999	2000	2001	2002	2003	2004	2005	2006
Arizona Diamondbacks	\$61,184,250	\$72,346,275	\$72,505,825	\$77,893,950	\$80,657,500	\$60,521,550	\$58,348,000	\$56,943,475
Atlanta Braves	\$68,134,250	\$70,448,200	\$74,073,950	\$75,379,325	\$96,872,425	\$79,024,800	\$85,148,575	\$79,708,500
Baltimore Orioles	\$73,057,675	\$70,213,300	\$62,436,500	\$47,260,525	\$59,872,650	\$45,725,575	\$66,580,850	\$64,808,675
Boston Red Sox	\$55,142,125	\$64,950,275	\$85,592,900	\$90,305,050	\$89,473,775	\$104,340,450	\$108,314,225	\$111,204,200
Chicago White Sox	\$22,740,725	\$26,839,225	\$57,743,525	\$52,826,700	\$49,048,075	\$62,704,325	\$69,655,550	\$98,918,900
Chicago Cubs	\$51,889,225	\$50,449,450	\$61,553,675	\$67,581,100	\$72,092,250	\$78,535,925	\$77,866,900	\$84,679,625
Cincinnati Reds	\$28,588,575	\$43,395,550	\$43,488,350	\$37,542,000	\$50,874,800	\$38,453,450	\$49,715,225	\$53,115,200
Cleveland Indians	\$60,769,300	\$72,962,375	\$76,645,825	\$65,757,875	\$39,382,925	\$28,807,750	\$36,060,700	\$56,795,875
Colorado Rockies	\$53,716,200	\$54,563,575	\$65,803,700	\$52,639,850	\$55,818,050	\$57,670,000	\$41,197,425	\$34,277,500
Detroit Tigers	\$30,450,600	\$53,949,225	\$44,492,125	\$49,150,000	\$47,272,125	\$41,387,100	\$61,605,525	\$76,205,625
Florida Marlins	\$17,477,775	\$17,303,450	\$29,586,800	\$37,482,075	\$43,185,975	\$38,998,175	\$55,903,675	\$14,421,625
Houston Astros	\$49,643,275	\$47,489,925	\$55,909,875	\$58,748,525	\$67,778,700	\$74,666,300	\$73,825,975	\$88,991,825
Kansas City Royals	\$22,794,225	\$20,922,325	\$30,726,725	\$40,738,800	\$38,959,125	\$39,674,175	\$34,149,075	\$40,770,700
Los Angeles Dodgers	\$70,773,175	\$81,596,550	\$93,949,100	\$91,202,850	\$101,824,625	\$86,244,550	\$67,524,575	\$91,830,500
Anaheim/Los Angeles Angels	\$39,265,275	\$42,886,800	\$37,554,975	\$55,108,625	\$73,177,475	\$93,596,925	\$81,911,925	\$103,625,325
Milwaukee Brewers	\$38,329,400	\$28,519,800	\$39,897,525	\$43,351,575	\$35,023,275	\$27,518,500	\$40,234,825	\$56,790,000
Minnesota Twins	\$18,502,400	\$15,884,125	\$22,548,800	\$38,677,875	\$53,466,350	\$51,524,050	\$52,421,300	\$61,355,825
Montreal/Washington Nationals	\$14,977,325	\$30,006,750	\$28,978,750	\$34,527,225	\$49,950,950	\$35,997,925	\$40,484,575	\$52,722,925
New York Mets	\$57,824,475	\$79,509,775	\$83,191,450	\$90,993,850	\$100,748,800	\$96,758,950	\$97,009,400	\$97,020,275
New York Yankees	\$75,923,825	\$79,774,350	\$88,541,850	\$108,559,125	\$133,670,525	\$157,616,825	\$198,017,725	\$177,376,950
Oakland Athletics	\$22,340,700	\$29,603,075	\$31,306,250	\$36,740,500	\$48,423,875	\$55,393,675	\$53,720,450	\$62,322,050
Philadelphia Phillies	\$26,118,525	\$40,782,750	\$40,061,700	\$51,745,525	\$61,017,250	\$86,314,050	\$91,671,075	\$81,734,575
Pittsburgh Pirates	\$18,498,050	\$27,815,700	\$42,498,650	\$36,485,850	\$48,698,300	\$29,840,675	\$34,047,325	\$41,846,200
San Diego Padres	\$42,703,875	\$45,684,175	\$35,493,625	\$35,711,200	\$37,858,325	\$54,639,500	\$56,150,175	\$62,254,625
Seattle Mariners	\$48,041,825	\$56,649,050	\$67,546,875	\$80,282,675	\$80,726,400	\$72,807,000	\$67,096,350	\$84,927,400
San Francisco Giants	\$44,943,550	\$51,670,975	\$58,641,350	\$72,499,850	\$79,184,775	\$66,144,500	\$86,045,600	\$90,862,075
St. Louis Cardinals	\$42,313,275	\$56,901,725	\$66,612,800	\$71,248,325	\$67,057,175	\$75,633,525	\$89,730,625	\$85,039,625
Tampa Bay Rays	\$29,269,400	\$50,617,050	\$50,881,125	\$30,696,425	\$19,630,000	\$27,321,000	\$26,690,675	\$31,623,175
Texas Rangers	\$71,956,675	\$68,073,000	\$71,374,525	\$90,777,700	\$87,105,400	\$47,263,775	\$46,089,375	\$52,796,875
Toronto Blue Jays	\$42,797,425	\$44,459,925	\$67,677,225	\$66,262,350	\$47,480,550	\$48,093,275	\$43,621,625	\$66,587,975
Average	\$43,338,913	\$49,875,624	\$56,243,878	\$59,605,910	\$63,877,748	\$62,107,276	\$66,361,310	\$72,051,937

Increase data-ink ratio

Team	Average Salary (\$ millions)							
	1999	2000	2001	2002	2003	2004	2005	2006
Arizona Diamondbacks	61.2	72.3	72.5	77.9	80.7	60.5	58.3	56.9
Atlanta Braves	68.1	70.4	74.1	75.4	96.9	79.0	85.1	79.7
Baltimore Orioles	73.1	70.2	62.4	47.3	59.9	45.7	66.6	64.8
Boston Red Sox	55.1	65.0	85.6	90.3	89.5	104.3	108.3	111.2
Chicago White Sox	22.7	26.8	57.7	52.8	49.0	62.7	69.7	98.9
Chicago Cubs	51.9	50.4	61.6	67.6	72.1	78.5	77.9	84.7
Cincinnati Reds	28.6	43.4	43.5	37.5	50.9	38.5	49.7	53.1
Cleveland Indians	60.8	73.0	76.6	65.8	39.4	28.8	36.1	56.8
Colorado Rockies	53.7	54.6	65.8	52.6	55.8	57.7	41.2	34.3
Detroit Tigers	30.5	53.9	44.5	49.2	47.3	41.4	61.6	76.2
Florida Marlins	17.5	17.3	29.6	37.5	43.2	39.0	55.9	14.4
Houston Astros	49.6	47.5	55.9	58.7	67.8	74.7	73.8	89.0
Kansas City Royals	22.8	20.9	30.7	40.7	39.0	39.7	34.1	40.8
Los Angeles Dodgers	70.8	81.6	93.9	91.2	101.8	86.2	67.5	91.8
Anaheim/Los Angeles Angels	39.3	42.9	37.6	55.1	73.2	93.6	81.9	103.6
Milwaukee Brewers	38.3	28.5	39.9	43.4	35.0	27.5	40.2	56.8
Minnesota Twins	18.5	15.9	22.5	38.7	53.5	51.5	52.4	61.4
Montreal/Washington Nationals	15.0	30.0	29.0	34.5	50.0	36.0	40.5	52.7
New York Mets	57.8	79.5	83.2	91.0	100.7	96.8	97.0	97.0
New York Yankees	75.9	79.8	88.5	108.6	133.7	157.6	198.0	177.4
Oakland Athletics	22.3	29.6	31.3	36.7	48.4	55.4	53.7	62.3
Philadelphia Phillies	26.1	40.8	40.1	51.7	61.0	86.3	91.7	81.7
Pittsburgh Pirates	18.5	27.8	42.5	36.5	48.7	29.8	34.0	41.8
San Diego Padres	42.7	45.7	35.5	35.7	37.9	54.6	56.2	62.3
Seattle Mariners	48.0	56.6	67.5	80.3	80.7	72.8	67.1	84.9
San Francisco Giants	44.9	51.7	58.6	72.5	79.2	66.1	86.0	90.9
St. Louis Cardinals	42.3	56.9	66.6	71.2	67.1	75.6	89.7	85.0
Tampa Bay Rays	29.3	50.6	50.9	30.7	19.6	27.3	26.7	31.6
Texas Rangers	72.0	68.1	71.4	90.8	87.1	47.3	46.1	52.8
Toronto Blue Jays	42.8	44.5	67.7	66.3	47.5	48.1	43.6	66.6
Average Salary	43.3	49.9	56.2	59.6	63.9	62.1	66.4	72.1

FORM FOLLOWS FUNCTION
TELL A STORY
ACT LIKE A DESIGNER

**DATA
VIZARDS...**

PROVIDE CONTEXT

762

762*

career home runs

BARRY

BOOMER

BOOMER

HENRY
"HANK"
AARON

762

career home runs



juice
analytics

Types of data context

metric name

284 +4.5% v. last month
new leads -2.8% v. goal
in Q3 2009

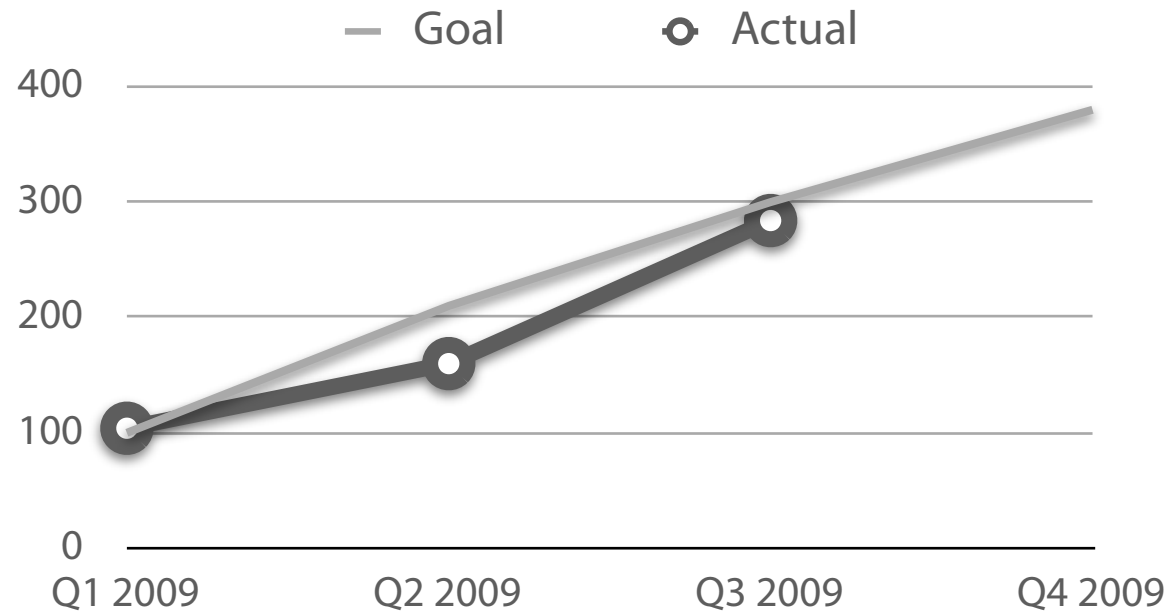
comparison to
previous time period
and goal

relevant scope

the new "Vortex" marketing campaign
drove new leads after a slow Q2

explanation of
mitigating factors

shown within broader
context of overall
trend and goals



FORM FOLLOWS FUNCTION
TELL A STORY

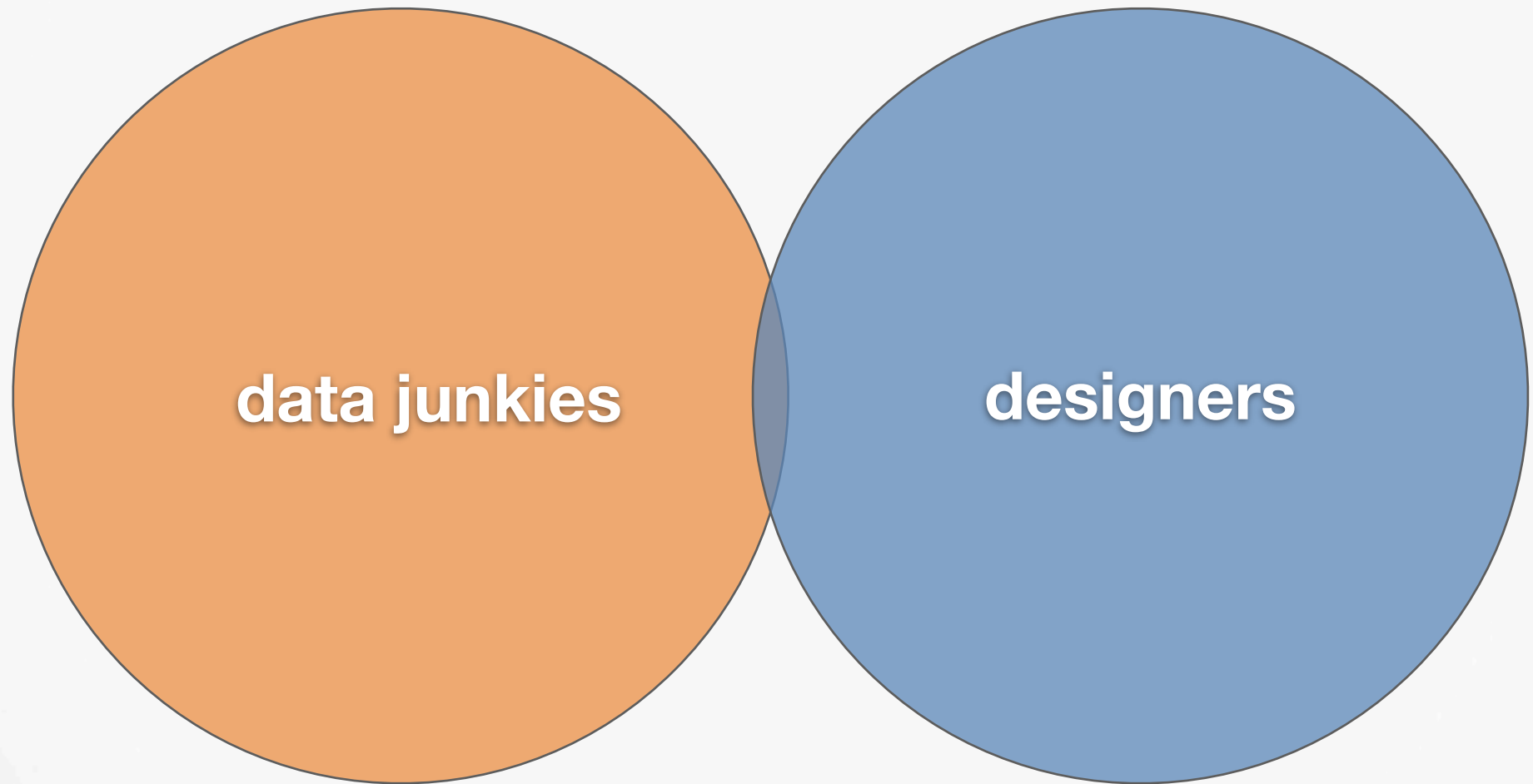
**DATA
VIZARDS...**

ACT LIKE A DESIGNER

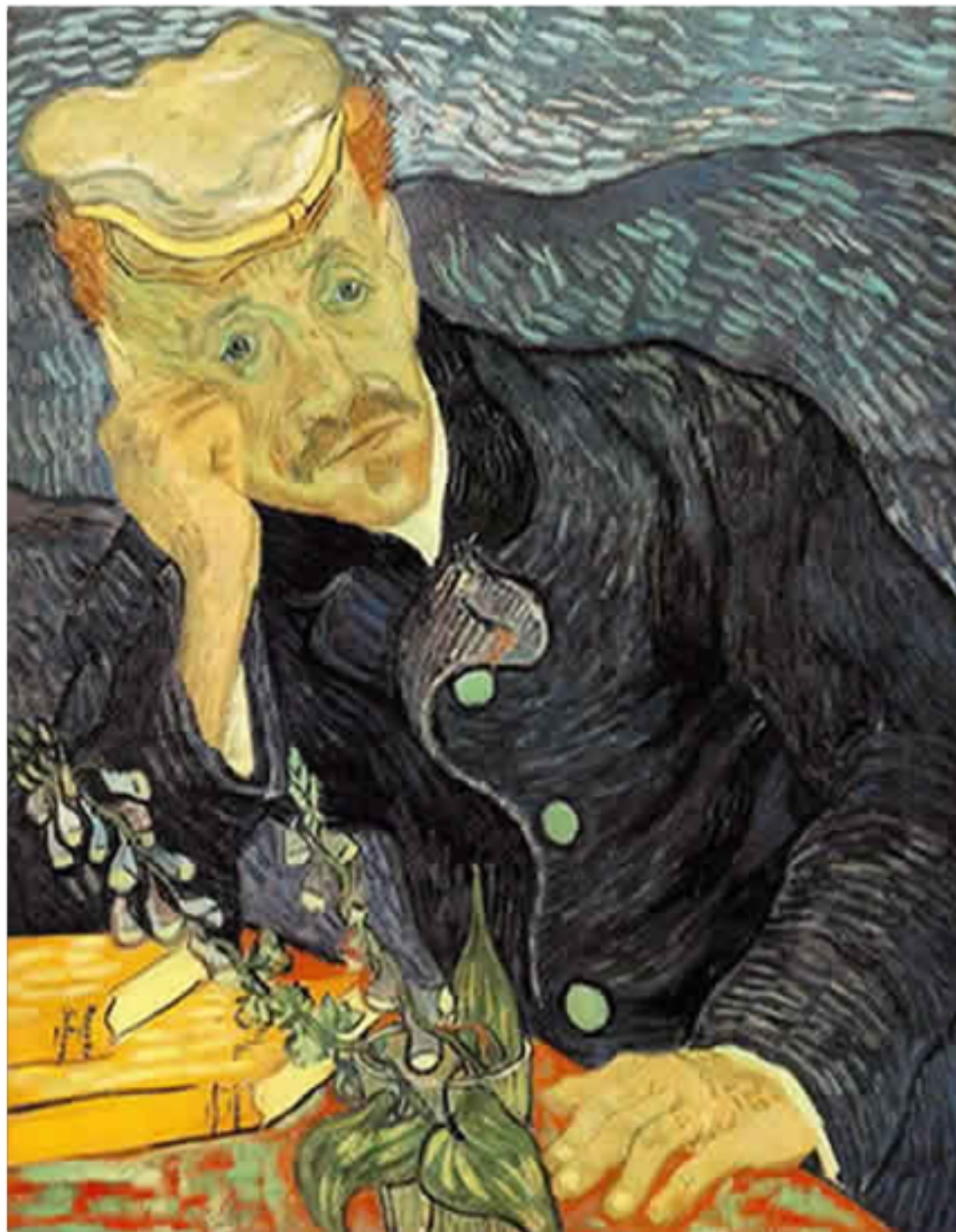
looks matter

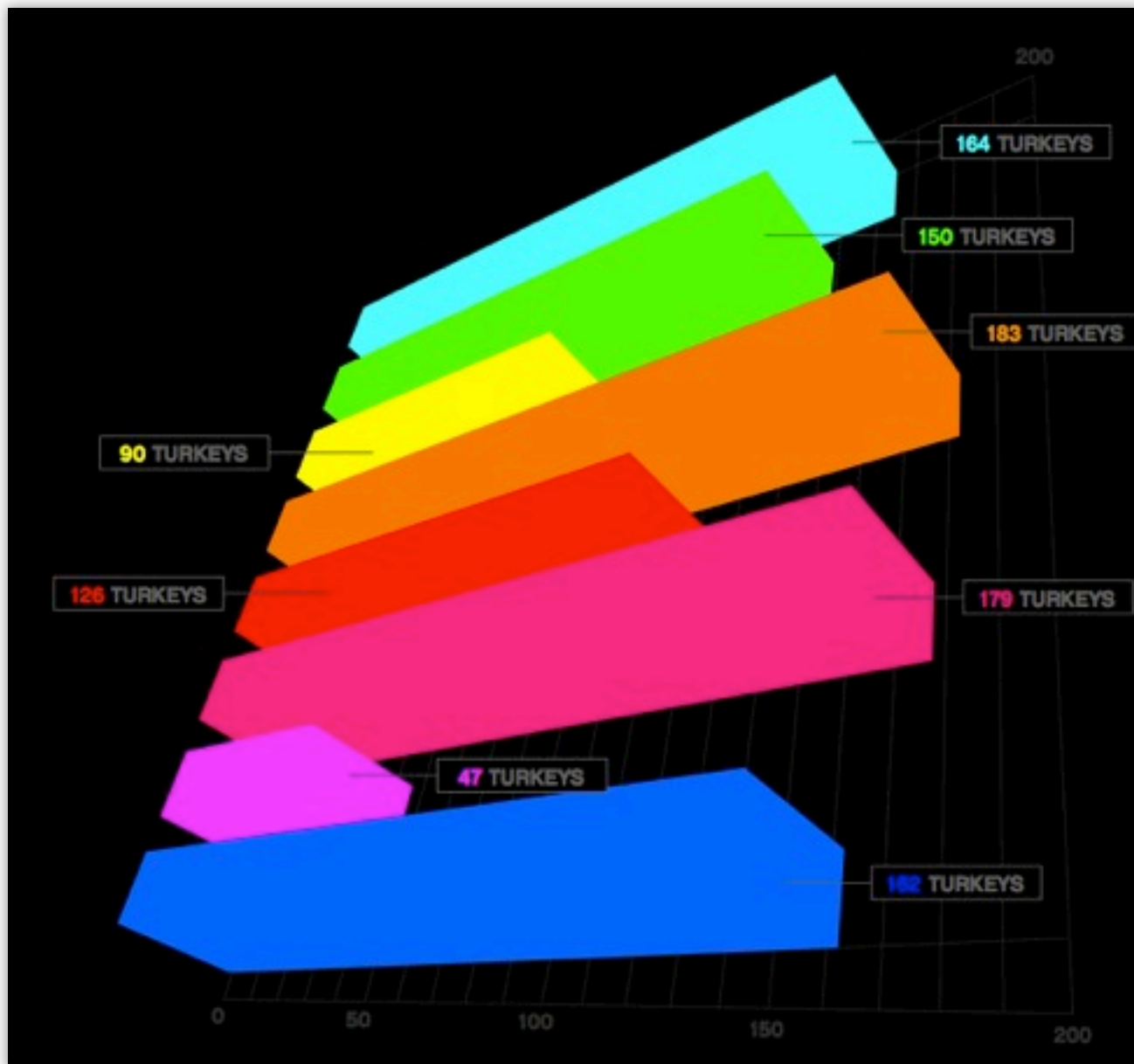


Data + Design



Color





<http://www.fusion41.com/visuals/>

WebTrends 10

restraint

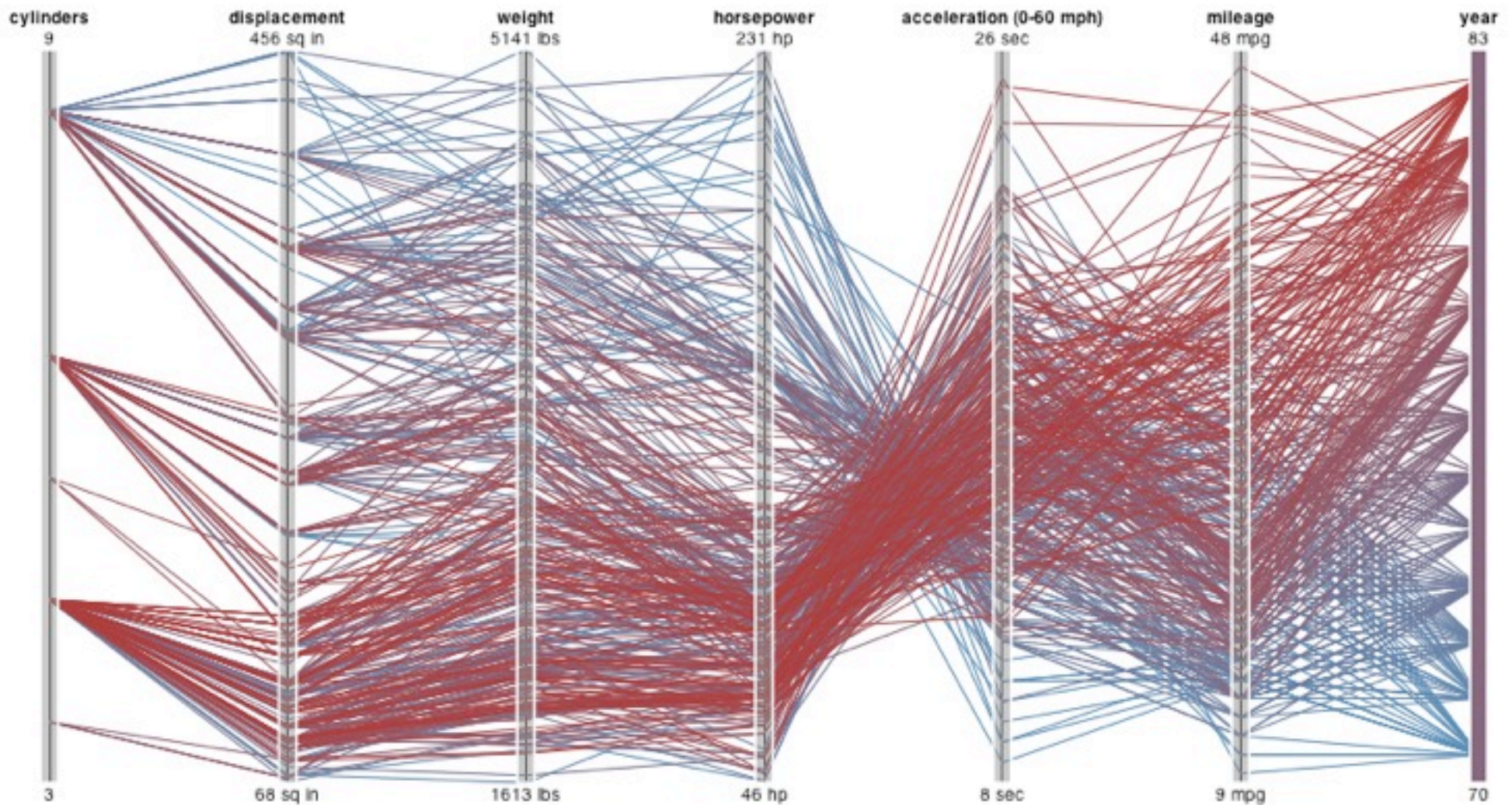
meaning

Juice, Inc. ©2010



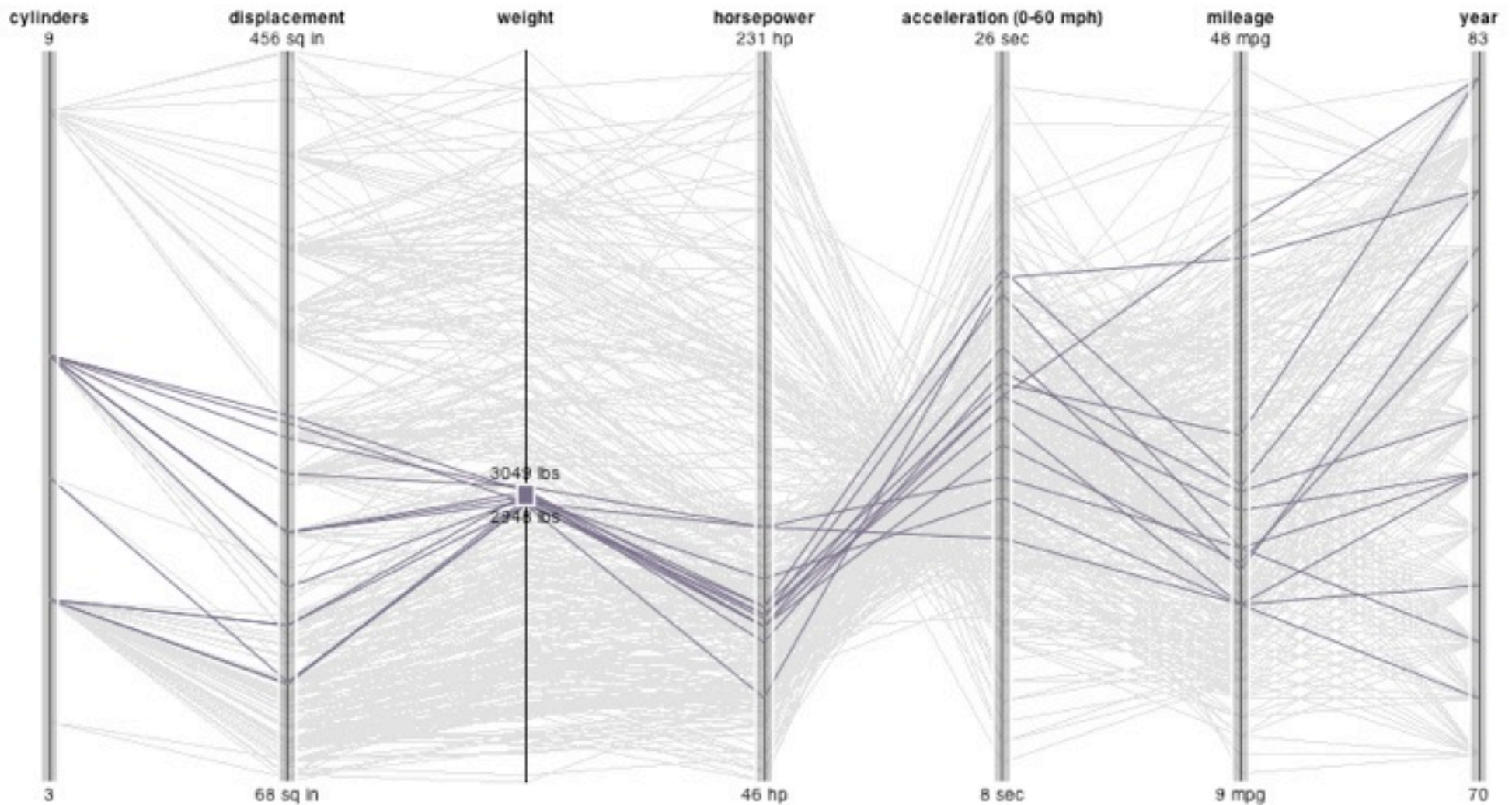
Monday, June 13, 2011

Contrast



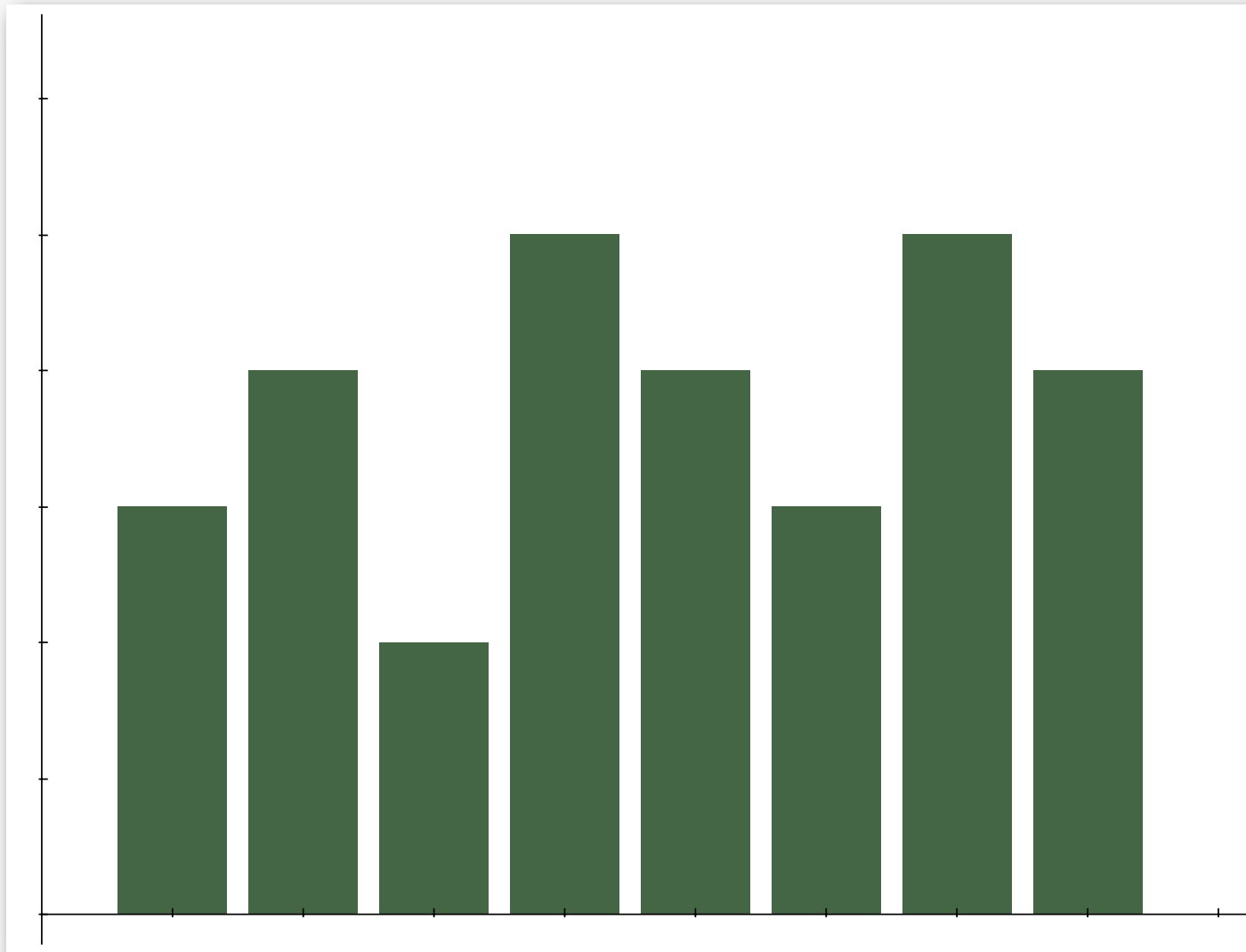
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Contrast

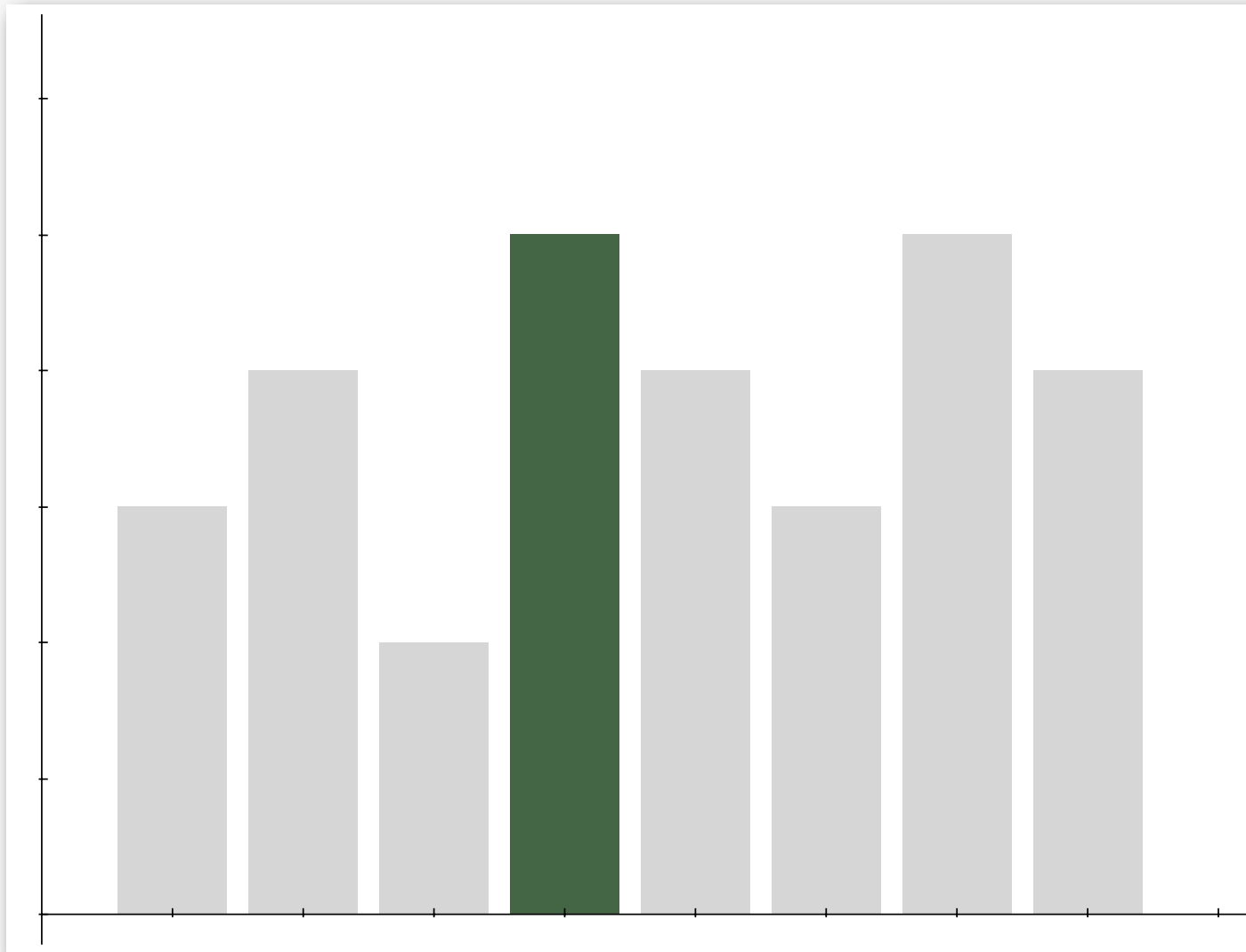


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Contrast



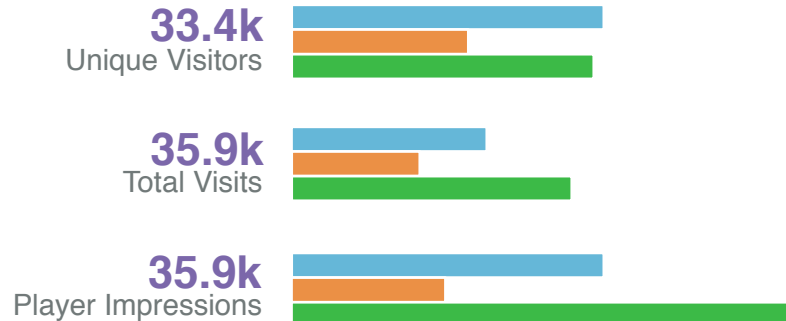
Contrast



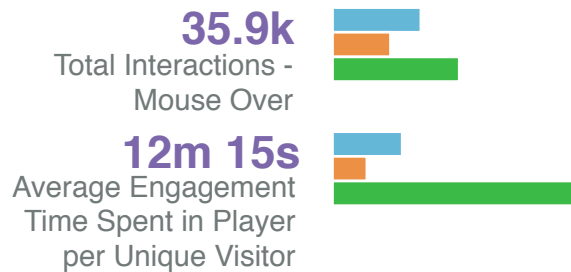
Contrast

Awareness

POEs | [trends](#)

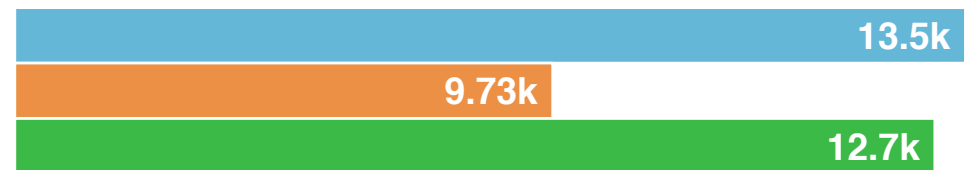


Engagement



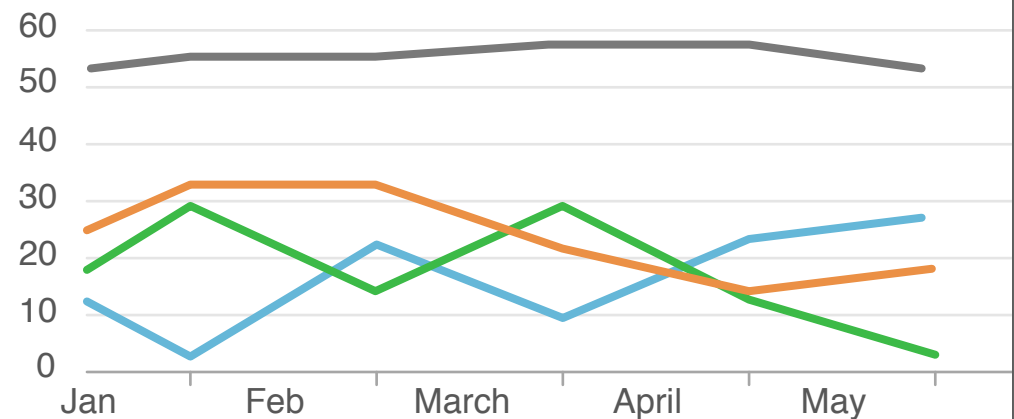
Viral

What is the Paid-Owned-Earned Split for



What are the Trends for Unique Visits

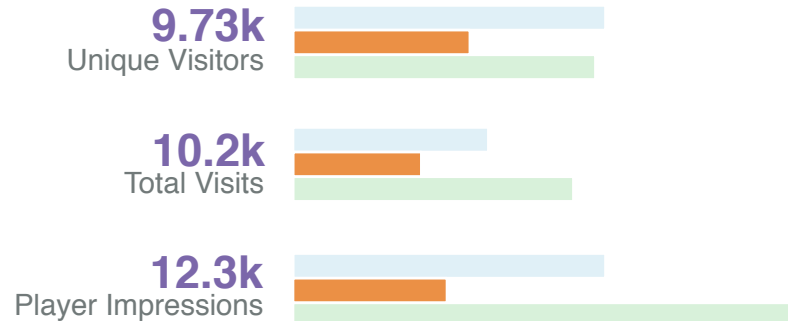
daily | monthly | [cumulative](#)



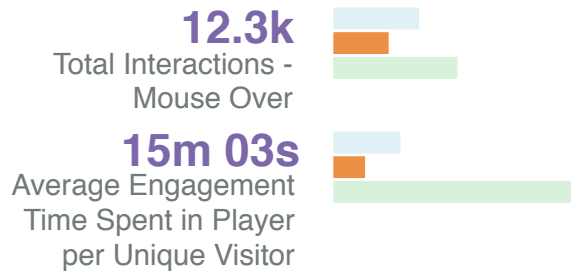
Contrast

Awareness

POEs | [trends](#)

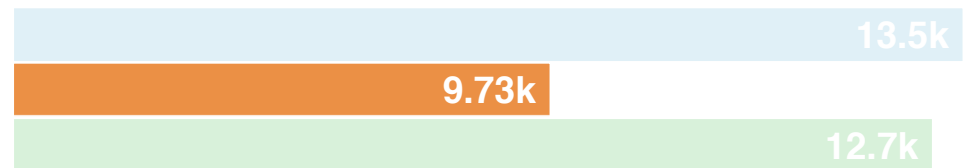


Engagement



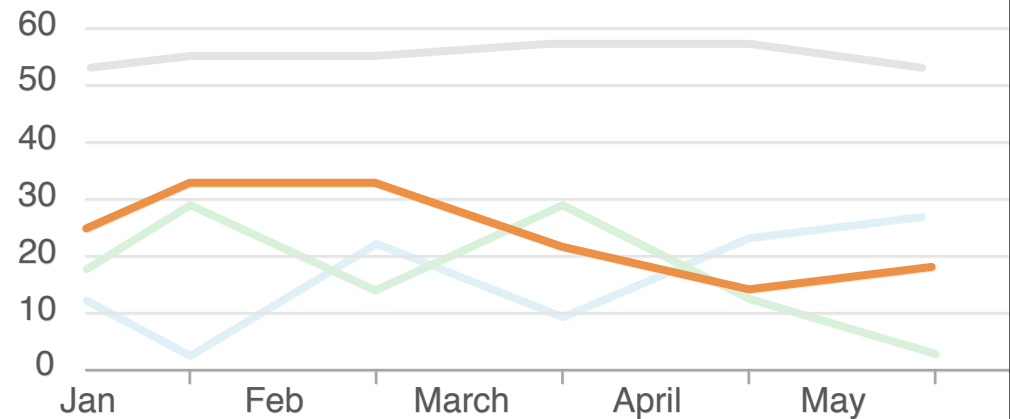
Viral

What is the Paid-Owned-Earned Split for



What are the Trends for Unique Visitors

daily | monthly | [cumulative](#)



FORM FOLLOWS FUNCTION

**DATA
VIZARDS...**

TELL A STORY

Literature

Data Stories

setting	————▶	scope of analysis
exposition	————▶	background
characters	————▶	point of view
sequence	————▶	flow
conflict	————▶	questions
resolution	————▶	answers

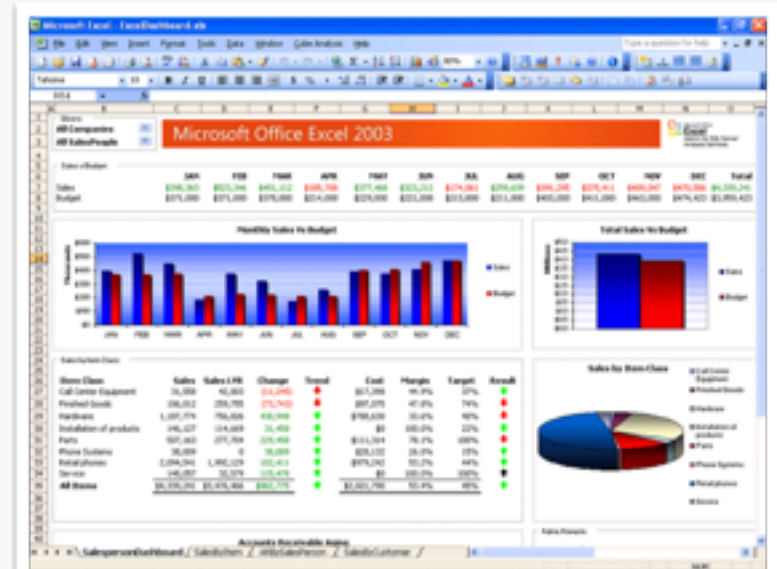
FORM FOLLOWS FUNCTION




























**DATA
VIZARDS...**

TELL A STORY

**DATA
VIZARDS...**

FORM FOLLOWS FUNCTION



<i>function</i>	<i>form</i>					
		paper	Excel	online app	e-mail	large screen
timeliness						
aesthetic						
mobility						
connectivity						
data detail						
data density						
interactivity						
collaboration						

**LEARN FROM THE BEST
BE A DATA GOURMET
AUDIENCE AND MESSAGE
CHOOSE THE RIGHT CHART
GO BEYOND THE BASICS
KEEP IT SIMPLE
PROVIDE CONTEXT
ACT LIKE A DESIGNER
TELL A STORY
FORM FOLLOWS FUNCTION**

List of resources

Skill	Resources
Learn from the best	www.smallmeans.com/new-york-times-infographics/ www.perceptualedge.com/blog infographics.alltop.com
Message and audience	
Be a data gourmet	www.juiceanalytics.com/writing/being-a-data-gourmet/
Choose the right chart	www.chartchooser.com www.extremepresentation.com/design/charts/ www.juiceanalytics.com/writing/chart-selection-art-and-science/
Go beyond the basics	A Tour of the Visualization Zoo (queue.acm.org/detail.cfm?id=1805128)
Keep it simple	Edward Tufte Q&A (www.edwardtufte.com/bboard/q-and-a?topic_id=1)
Provide context	
Act like a designer	colorbrewer2.org www.juiceanalytics.com/writing/simple-font-framework/
Tell a story	www.duarte.com/books/resonate/www/
Form follow function	



we craft applications that make using
data enjoyable and rewarding